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# The NEW RULES of MARKETING AL

HOW TO USE CONTENT MARKETING, AI, Social Media, Podcasting, Video, And Newsjacking to Reach Buyers Directly



### DAVID MEERMAN SCOTT

**QTH FD** 

#### Praise for The New Rules of Marketing & PR

"The silos that marketing and PR have been operating in are crumbling. This monumental shift has redefined the ways that brands target, engage, and build relationships with their audiences. David Meerman Scott's visionary approach started a chain reaction whose effects can still be felt today. The legend that is *The New Rules of Marketing & PR* continues to be one of the most influential books in the hybrid marketer's library."

—Jason A Miller, Global Content Marketing Leader at LinkedIn and Author of Welcome to the Funnel

"This excellent look at the basics of new-millennial marketing should find use in the hands of any serious PR professional making the transition."

#### -Publishers Weekly (starred review)

"This is absolutely the *best* book on the new world of marketing and PR. David Meerman Scott is 'the teacher's teacher in the world of social media.' I get all my best stuff from him. In fact, I buy each new edition because, in the ever-changing world of online marketing, if you don't stay current, you die a fast death. This edition is so *new* that it includes tools I hadn't even heard of yet. You'll love it."

#### -Michael Port, New York Times Bestselling Author of Book Yourself Solid

"Most professional marketers—and the groups in which they work—are on the edge of becoming obsolete, so they'd better learn how marketing is really going to work in the future."

#### -BNET, "The Best & Worst Business Books"

"The New Rules of Marketing & PR has inspired me to do what I have coached so many young artists to do, 'Find your authentic voice, become vulnerable, and then put yourself out there.' David Meerman Scott expertly and clearly lays out how to use many great new tools to help accomplish this. Since reading this book, I have been excited about truly connecting with people without the filter of all the 'old PR' hype. It has been really energizing for me to speak about things that I really care about, using my real voice."

#### —Meredith Brooks, Multi-Platinum Recording Artist, Writer, Producer, and Founder of record label Kissing Booth Music

"I've relied on *The New Rules of Marketing & PR* as a core text for my New Media and Public Relations course at Boston University for the past eight years. David's book is a bold, crystal-clear, and practical guide toward a new (and better) future for the profession."

#### -Stephen Quigley, Boston University

"What a wake-up call! By embracing the strategies in this book, you will totally transform your business. David Meerman Scott shows you a multitude of ways to propel your company to a thought leadership position in your market and drive sales—all without a huge budget. I am a huge fan and practitioner of his advice."

—Jill Konrath, Author of Snap Selling and Chief Sales Officer, SellingtoBigCompanies.com "David is a leading expert on how the digital age has dramatically changed marketing and PR. A great guide for large and small companies alike to navigate the 'new rules."

#### —Martin Lindstrom, New York Times Bestselling Author of Buyology: The Truth and Lies about Why We Buy

"When I read the *New Rules* for the first time, it was a 'eureka' moment for me at HubSpot. David nailed the fundamental shifts going on in the buyer-seller relationship and wrote the classic text to help marketers take advantage of them."

#### -Brian Halligan, Co-founder & Executive Chairperson, HubSpot; Co-author of Inbound Marketing

"The Internet is not so much about technology as it is about people. David Meerman Scott, in his remarkable *The New Rules of Marketing & PR*, goes far beyond technology and explores the ramifications of the web as it pertains to people. He sets down a body of rules that show you how to negotiate those ramifications with maximum effectiveness. And he does it with real-life case histories and an engaging style."

#### —Jay Conrad Levinson, Father of Guerrilla Marketing and Author, *Guerrilla Marketing* series of books

*"The New Rules of Marketing & PR* teaches readers how to launch a thought leadership campaign by using the far-reaching, long-lasting tools of social media. It is an invaluable guide for anyone who wants to make a name for themselves, their ideas, and their organization."

#### —Mark Levy, Co-author, *How to Persuade People Who Don't Want to Be Persuaded*, and Founder of Levy Innovation: A Marketing Strategy Firm

"*Revolution* may be an overused word in describing what the Internet has wrought, but revolution is exactly what David Meerman Scott embraces and propels forward in this book. He exposes the futility of the old media rules and opens to all of us an insiders' game, previously played by a few well-connected specialists. With this rule book to the online revolution, you can learn how to win minds and markets, playing by the new rules of new media."

#### —Don Dunnington, President, International Association of Online Communicators (IAOC); Director of Business Communications, K-Tron International; and Graduate Instructor in Online Communication, Rowan University, Glassboro, New Jersey

"The history of marketing communications—about 60 years or so—has been about pushing messages to convince prospects to take some action we need. Now marketing communications, largely because of the overwhelming power and influence of the web and other electronic communications, is about engaging in conversation with prospects and leading/persuading them to take action. David Meerman Scott shows how marketing is now about participation and connection, and no longer about strong-arm force."

> -Roy Young, Chief Revenue Officer, MarketingProfs.com, and Co-author, Marketing Champions: Practical Strategies for Improving Marketing's Power, Influence, and Business Impact

"David Meerman Scott not only offers good descriptions of digital tools available for public relations professionals, but also explains strategy, especially the importance of thinking about PR from the public's perspectives, and provides lots of helpful examples. My students loved this book."

#### —Karen Miller Russell, Associate Professor, Grady College of Journalism and Mass Communication, University of Georgia

"This is a must-read book if you don't want to waste time and resources on the old methods of Internet marketing and PR. David Meerman Scott reviews the old rules for old times' sake while bridging into the new rules for Internet marketing and PR for your cause. He doesn't leave us with only theories, but offers practical and resultsoriented how-tos."

#### -Ron Peck, Executive Director, Neurological Disease Foundation

"The New Rules of Marketing & PR is all about breaking the rules and creating new roles in traditional functional areas. Using maverick, nontraditional approaches to access and engage a multiplicity of audiences, communities, and thought leaders online, PR people are realizing new value, influence, and outcomes. We're now in a content-rich, Internet-driven world, and David Meerman Scott has written a valuable treatise on how marketing-minded PR professionals can leverage new media channels and forums to take their stories to market. No longer are PR practitioners limited in where and how they direct their knowledge, penmanship, and perception management skills. The Internet has multiplied and segmented a wealth of new avenues for directly reaching and activating key constituencies and stakeholders. A good book well worth the read by all marketing mavens and aging PR flacks."

#### -Donovan Neale-May, Executive Director, CMO Council

*"The New Rules of Marketing & PR* provides a concise action plan for success. Rather than focusing on a single solution, Scott shows how to use multiple online tools, all directed toward increasing your firm's visibility and word-of-mouth awareness."

#### -Roger C. Parker, Author of The Streetwise Guide to Relationship Marketing on the Internet and Design to Sell

"Once again we are at a critical inflection point on our society's evolutionary path, with individuals wresting away power and control from institutions and traditional gatekeepers who control the flow of knowledge and maintain the silo walls. As communications professionals, we have little time to figure out what has changed, why it changed, and what we should be doing about it. If you don't start doing things differently and start right now, you may as well start looking for your next career path. In a world where disruption is commonplace and new ways of communicating and collaborating are invented every day, what does it take for a hardworking, ethical communications professional to be successful? David Meerman Scott's book, *The New Rules of Marketing & PR*, is an insightful look at how the game is changing as we play it and some of the key tactics you need to succeed in the knowledge economy."

-Chris Heuer, Co-founder, Social Media Club

## THE NEW RULES of MARKETING & PR

9™ EDITION

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## THE NEW RULES of MARKETING AL SOCIAL

HOW TO USE CONTENT MARKETING, AI, SOCIAL MEDIA, PODCASTING, VIDEO, AND NEWSJACKING TO REACH BUYERS DIRECTLY

## DAVID MEERMAN SCOTT Wiley

**9TH EDITION** 

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my mother, Carolyn Jones Scott; my wife, Yukari Watanabe Scott; my daughter, Allison Carolyn Reiko Goulet-Scott; and my granddaughter Sora Moon Goulet-Scott

### Contents

	1
log, but in a Book	4 6 8 10 11
-	13
	15
ion Marketing Is Yesterday's Message larketing Isively About the Media Ink Still Important the Journalistic Black Hole	18 19 20 21 22 23 23 24 25
of Marketing and PR	27
larketing I Don't Know, Please dia Channels Deliver Digital Public tertainment R Marketing and PR	28 29 31 33 34 36 37 38
	Rules Rolog, but in a Book ss <b>As Changed</b> <b>As State Resources</b> to Marketing Is Yesterday's Message <b>Arketing</b> <b>As State As State </b>

#### xii Contents

	3	Reaching Your Buyers Directly	39
		The Right Marketing in a Wired World	42
		Let the World Know About Your Expertise	43
		Develop Information Your Buyers Want to Consume	45
		Big Birge Plumbing Company Grows Business in a	
		Competitive Market	46
		Buyer Personas: The Basics	47
		Think Like a Publisher	51
		Know the Goals and Let Content Drive Action	52
		Real-Time Business at American Airlines Reaches Buyers Directly	53
11	Web	-Based Communications to	
	Reac	h Buyers Directly	59
	ncuc	in Duyers Directly	57
	4	Social Media and Your Targeted Audience	61
		What Is Social Media, Anyway?	62
		Social Media Is a Cocktail Party	63
		"Upgrade to Canada" Social Program Nabs Tourists	
		from Other Countries	64
		Social Networking and Agility	65
		Do You Allow Employees to Send Email? How About	
		Letting Them Use Social Media?	67
		The New Rules of Job Search	68
		Brewing Authenticity: How Kolkata Chai Co. Uses Instagram to Reach Interested Buyers	70
		Uses instagram to reach interested buyers	70
	5	The Content-Rich Website	75
		Political Advocacy on the Web	76
		Content: The Focus of Successful Websites	78
		Reaching a Global Marketplace	78
		Make Your Site Mobile Friendly	79
		Blogging to Share Your Passion	81
		A Blog (or Not a Blog)	82
		Not Another Junky Blog	84
		Why You Need a Blog in the Age of Social Networking Audio and Video Drive Action	86 87
		How to Poop in the Woods	88
		Putting It All Together with Content	89
		Great Websites: More Art Than Science	91
	6	Marketing and PR in Real Time	95
		-	96
		Real-Time Marketing and PR Real-Time Customer Communications from Cubby Oil & Energy	90 98
		neal-time customer communications norn cubby on & Lifergy	20

	Develop Your Real-Time Mind-Set Real-Time Blog Post Drives \$1 Million in New Business	100 103
	The Time Is Now	105
	Real-Time Video for Business	110
	Crowdsourced Support	111
7	Artificial Intelligence for Marketing and PR	117
	AI-Powered Marketing and PR	120
	Your Marketing May Already Be Al-Powered	123
	Find Ways for AI to Benefit Customers	125
	Creating an AI Project	127
	Making AI a Part of Your Marketing	129
	Unlocking the Potential of Al for Use with Your Own Content	131
	Remaining Human in a World of Al	134
	Clams, Wagoneers, and Harings: Creativity Is Even More Important in an Al World	135
	Al Companies and Content Creators Fight, or	155
	They Learn to Work Together	137
	on Plan for Harnessing the Power New Rules	141
8	You Are What You Publish: Building Your	
8	You Are What You Publish: Building Your Marketing and PR Plan	143
8	Marketing and PR Plan What Are Your Organization's Goals?	143 144
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization	144 146
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile	144 146 147
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers	144 146 147 150
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy	144 146 147
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's	144 146 147 150
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona	144 146 147 150 151
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's	144 146 147 150 151
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing	144 146 147 150 151 152 154
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words	144 146 147 150 151 152 154 155
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe?	144 146 147 150 151 152 154 155 157
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe? Developing Content to Reach Buyers Marketing Strategy Planning Template The New Rules of Measurement	144 146 147 150 151 152 154 155 157 159 162 166
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe? Developing Content to Reach Buyers Marketing Strategy Planning Template The New Rules of Measurement Asking Your Buyer for a Date	144 146 147 150 151 152 154 155 157 159 162 166 167
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe? Developing Content to Reach Buyers Marketing Strategy Planning Template The New Rules of Measurement Asking Your Buyer for a Date Measuring the Power of Free	144 146 147 150 151 152 154 155 157 159 162 166 167 168
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe? Developing Content to Reach Buyers Marketing Strategy Planning Template The New Rules of Measurement Asking Your Buyer for a Date Measuring the Power of Free What You Should Measure	144 146 147 150 151 152 154 155 157 159 162 166 167 168 168
8	Marketing and PR Plan What Are Your Organization's Goals? Buyer Personas and Your Organization The Buyer Persona Profile Doritos Silent "Crunch Cancelling" Plug-In for Gamers How Beko Develops Products Global Consumers Are Eager to Buy Modern-Day Hippies! Meet Stoned Immaculate's Unique Buyer Persona The Importance of Buyer Personas in Web Marketing In Your Buyers' Own Words What Do You Want Your Buyers to Believe? Developing Content to Reach Buyers Marketing Strategy Planning Template The New Rules of Measurement Asking Your Buyer for a Date Measuring the Power of Free	144 146 147 150 151 152 154 155 157 159 162 166 167 168

xiv	Contents

9	Growing Your Business: How Marketing	
	and PR Drive Sales	173
	It's Time for a Sales Transformation	173
	How Web Content Influences the Buying Process	175
	Tips for Creating a Buyer-Centric Website	177
	Step 1: Sales Begin with Informational Content	181
	Step 2: A Friendly Nudge	182
	Step 3: Closing the Deal	183
	Triathlon Coach Delivers Content for All Ability Levels	184
	Why Salespeople's LinkedIn Profiles Don't Sell	185
	Salespeople as Content Curators	187
	Your Company's Salesperson-in-Chief	189
	Educating Your Salespeople About the New Buying Process	190
	Registration or Not? Data from an E-book Offer	191
	Close the Sale—Continue the Conversation	193 194
	Measure and Improve How a Content Strategy Grew Business by 50 Percent in One Year	194 194
	How a content strategy Grew basiness by 50 Percent in One Tear	194
10	Strategies for Creating Awesome Content	199
	Ways to Get Your Information Out There	200
	How to Create Thoughtful Content	206
	Using AI to Make Content Creation Easier	207
	How RTX Uses Journalists to Create Interesting Content	208
	Your Web Content Must Be Accessible	211
	Content Creation in Highly Regulated Industries	212
	Content Ethics and Employee Guidelines	215
	Thought Leaders from Outside Your Organization	217
	Who Wrote That Awesome White Paper?	217
	How Much Money Does Your Buyer Make?	218
11	How to Write for Your Buyers	221
	An Analysis of Gobbledygook	222
	Poor Writing: How Did We Get Here?	223
	Branding Gone Amok™	225
	Effective Writing for Marketing and PR	225
	The Power of Writing Feedback (from Your Blog)	226
	Injecting Humor into Product Descriptions	228
	Brand Journalism at Boeing	229
12	Social Networking as Marketing	231
	How to Use Facebook to Market Your Product or Service	232
	Increase Engagements with Facebook Groups	235
	Check Out My LinkedIn Profile	238
	Tweet Your Thoughts to the World	241
	Social Networking and Personal Branding	242

	Write Your Biography in First Person	245
	The Sharing More Than Selling Rule	246
	Which Social Networking Site Is Right for You?	249
	Nextdoor, the Social Network for Local Businesses	251
	You Can't Go to Every Party, so Why Even Try?	252
	Optimizing Social Networking Pages	253
	Integrate Social Media into an Offline Conference or Event	254
	Build a Passionate Fan Base	255
	Social Networking and Crisis Communications	257
	Why Participating in Social Media Is Like Exercise	260
13	Blogging to Reach Your Buyers	263
	Understanding Blogs in the World of the Web	265
	The Four Uses of Blogs for Marketing and PR	267
	Monitor Blogs—Your Organization's Reputation Depends on It	268
	Comment on Blogs to Get Your Viewpoint Out There	269
	Bloggers Love Interesting Experiences	270
	What Should You Blog About?	271
	Blogging Basics: What You Need to Know to Get Started	272
	Bling Out Your Blog	275
	Building an Audience for Your New Blog	276
	Tag, and Your Buyer Is It	277
	Cities That Blog	278
	What Are You Waiting For?	280
14	An Image Is Worth a Thousand Words	281
	Photographs as Compelling Content Marketing	281
	Images of Real People Work Better Than Inane Stock Photos	283
	How to Market an Expensive Product with Original Photographs	285
	Sharing Beautiful Images on Instagram	286
	Marketing Your Product with Photos on Instagram	288
	Sharing with Pinterest	290
	The Power of SlideShare for Showcasing Your Ideas	292
	Infographics	294
	Infographics as a Marketing Asset	296
15	Video and Your Buyers	299
	What University Should I Attend?	299
	Business-Casual Video	300
	Have Fun with Your Videos	302
	Stop Obsessing Over Video Release Forms	303
	Your Smartphone Is All You Need	304
	Video Made for Just £100 Grows Fans of a Welsh Hardware Store	305
	Facebook Live Is Great for Real-Time Content Marketing	306
	Create and Connect Through Live Video	308
	Video to Showcase Your Expertise	309
	· · · · · · · · · · · · · · · · · · ·	

#### xvi Contents

	A Lawyer with Seven Million TikTok Followers	311
	Creating a Great Virtual Event	314
	Getting Started with Video	316
	Building a Business One YouTube Video at a Time	318
16	Audio Content via Podcasting and Social Audio	323
	Grammar Girl Podcast	324
	Podcasting 101	326
	Clubhouse and Other Social Audio Apps	329
	Creating Elegant Calls to Action in Social Audio and on Podcasts	333
17	How to Use News Releases to Reach Buyers Directly	337
	News Releases in a Web World	339
	The New Rules of News Releases	339
	If They Find You, They Will Come	340
	Driving Buyers into the Sales Process	342
	Developing Your News Release Strategy	343
	Publishing News Releases Through a Distribution Service	344
	Reach Even More Interested Buyers with RSS Feeds	345
	Simultaneously Publish Your News Releases to Your Website	346
	The Importance of Links in Your News Releases	346
	Focus on the Keywords and Phrases Your Buyers Use	347
	If It's Important Enough to Tell the Media,	
	Tell Your Clients and Prospects, Too!	349
18	Your Newsroom: A Front Door for	
	Much More Than the Media	351
	Your Newsroom as (Free) Search Engine Optimization	352
	Reaching Reporters and Editors and Telling Your Story	353
	Best Practices for Newsrooms	354
	Ontario University Shines Spotlight on Faculty Researchers	362
	A Newsroom to Reach Journalists, Customers, and Bloggers	365
19	The New Rules for Reaching the Media	367
	"Re:," Nontargeted Pitches, and Other Sleazy Tactics	367
	The New Rules of Media Relations	369
	Media Relations Using X	370
	Working with Brand Advocates	372
	How Blog and Social Media Mentions Drive	
	Mainstream Media Stories	374
	Launching Ideas with the U.S. Air Force	376
	Legal Caution Versus PR Clarity: Navigating Media During Crises	378
	How to Pitch the Media	379

20	Newsjacking Your Way into the Media	383
	Journalists Are Looking for What You Know	385
	Get Your Take on the News into the Marketplace of Ideas How to Find News to Jack	386 388
	X Is Your Newsjacking Tool	300 394
	Beware: Newsjacking Can Damage Your Brand	395
	Newsjacking for Fun and Profit	396
21	Search Engine Marketing	399
	Making the First Page on Google	401
	Search Engine Optimization	402
	Own Your Marketing Assets Instead of Renting Them	403
	All Search Is Niche	404
	The Importance of Voice Search	405 406
	How to Get Found in LLM AI Chatbot Search Carve Out Your Own Search Engine Real Estate	406 409
	Using the Amazon Search Engine as Marketing	409
	Web Landing Pages to Drive Action	412
	Optimizing the Past	415
	Search Engine Marketing in a Fragmented Business	416
22	Make It Happen	419
	Your Mind-Set The Journey from a Traditional Marketing Executive to a	421
	Modern CMO	421
	Manage Your Fear	422
	Mixing Business with Your Personal Life on Social Networks	423
	Getting the Help You Need (and Rejecting What You Don't) Bringing It All Together: Brand Journalism at Cleveland	425
	Metropolitan School District	430
	Great for Any Organization	432
	Now It's Your Turn	435
Ackn	owledgments for the Ninth Edition	437
Abou	it the Author	439
Index		441
Mast	er Newsjacking the Online Course	459
	David Meerman Scott Speak at Your Event!	461

#### Introduction

A few years ago I was considering buying a new surfboard. I've been mainly riding an 8'0" Spyder Wright over the past several years, and I wanted to get a smaller board. In an article in *Surfer* magazine, I read about a trend back to wooden surfboards, so I thought I'd do a little research on wood as an option for my next purchase. Like billions of other consumers, I headed over to Google to start my research. I entered the phrase "wooden surfboard." Then I followed the link at the top search result to Grain Surfboards at grainsurfboards.com.

I was not disappointed. The Grain Surfboards site drew me in immediately with beautiful images of the boards and excellent descriptions of how the company makes them. No wonder Grain Surfboards had the top search result for the most important phrase in their business.

I learned that while surfboards were originally made of solid wood a 100 or more years ago in Hawaii, for the past 60 years machine-made materials such as polyurethane or polystyrene foam have all but replaced wood. After all, wood is heavier and harder to work with.

However, along came Grain Surfboards. The company pioneered the idea of applying boatbuilding techniques to make a hollow wooden board that is light, beautiful, and eco-friendly. The Grain Surfboards site wasn't just talking up their products. It was educating me about the history of my sport.

The lessons didn't stop with history. In fact, the company details its building process on the web for all to see. The idea of sharing your best ideas is foreign to many marketers and entrepreneurs, because people don't want their competitors to understand their business. Yet the more you educate a consumer, the more likely they are to buy.

Along the way, I learned that at Grain Surfboards, you can buy a build-it-yourself wooden surfboard kit that has everything you need, including detailed plans. I also learned that the company conducts classes most

#### 2 The New Rules of Marketing & PR

months in its Maine workshop and also has a traveling course (held recently in California). If building your own board doesn't appeal to you, you can have the artisans at Grain Surfboards craft one for you.

Grain Surfboards perfectly illustrates a different way of doing business the very method we will discuss in this book. Grain Surfboards understands that when you share your work on the web, you spread your ideas and grow your business as a result. Throughout these pages, we'll discuss how to create content that educates and informs, just like Grain Surfboards does.

As I was poking around on the site, I found my way to the Grain Surfboards Facebook page (13,000+ followers) and the @GrainSurfboards Instagram feed (50,000+ followers). Grain Surfboards engages with fans and shares what's new. Because fans are excited to be engaged, they naturally help spread the company's ideas—without even being asked. On Instagram, for example, Grain Surfboards' posts get hundreds of likes and many comments and shares. The team regularly posts images of the boards they are building, of customer-created work, and, of course, images of surfing enthusiasts shredding atop the company's gorgeous boards.

In this book, you'll learn how to use tools like Instagram and Facebook in your business too. Social networking platforms are easy, fun, and powerful to use. It just takes a minute or two to shoot a photo, manipulate it with the filters, and share it with your network. With Instagram, images and videos do the talking, so even writing-challenged people can create awesome content.

In about 10 minutes of research on the Grain Surfboards site, as well as their Facebook and Instagram feeds, I made up my mind to purchase one of their boards. But I did more than that. I signed up for the four-day class on building a wooden surfboard held at the factory in York, Maine. When I read this description, I just couldn't refuse this empowering opportunity: *"Four days in, beautiful board out! You'll get right down to it in this four-day class, beginning on Day 1 with a board that has pre-installed (by us) frames, chine and one railstrip. You'll pair up with another student to build the rails of your board in the morning and your classmate's that afternoon. Spend the remaining three days completing, shaping and sanding your board. It's fast, but it's fun and in only four days, you've got a shaped and sanded board ready for glass." Sign me up!* 

It was a fantastic experience to build my own board. Many others share my enthusiasm, and they tell the story of their Grain Surfboards workshop via the company's Facebook page. These posts further spread the word about the brand. My story? Four days to a beautiful 6'4" Wherry fish model board, which I left behind to be finished with a fiberglass coating. When I went back to pick it up, I signed up for a second course to build yet another board.

The company has me hooked. Grain Surfboards has built a thriving business and become number one in its marketplace. And the online content is a primary reason for its success. The company doesn't resort to paying for expensive ads in surfing magazines. It doesn't focus on trying to get retailers to carry its product. Instead, it reaches potential buyers directly—at the precise moment when those buyers are looking for what it sells.

I did a search on Google for "wooden surfboard." Less than a half-hour later, I had my credit card out to book an out-of-state class that cost more than \$1,000! Had it not been for Grain Surfboards' content-rich website, beautiful images, detailed process information, and happy customer showcase, I would have quickly clicked away to check out other manufacturers. Instead, I spent thousands of dollars, rewarding a company that had treated me with respect and invited me into the wooden surfboard world.

The web provides tremendous opportunities to reach buyers directly, and you will learn how to harness that power. What was science fiction just a few years ago is common, even expected, today. Take a moment to acknowledge how incredible it is that you can instantly create a video stream using that small device in your pocket and connect to a service like Facebook Live, Instagram, or TikTok to reach thousands of interested people who pay attention to what you are broadcasting. Or you can have a two-way video conversation with a potential customer on the other side of the planet. For free! Your mobile device is much more powerful than what the creators of *The Jetsons* imagined decades ago. Each of us has the ability to reach almost any human on the planet in real time. You can publish content—a blog post, video, infographic, photo—to reach potential customers who will be eager to do business with you.

Or you can use artificial intelligence (AI) to transcribe a conversation, summarize the important points, and use the result to make it easier to create written content. AI can proof your written content for grammatical errors too. You can also use an AI-powered video or image generator to create visual or multimedia content. It is most certainly a new world.

#### 4 The New Rules of Marketing & PR

There used to be only three ways to get noticed: Buy expensive advertising, beg the mainstream media to tell your story for you, or hire a huge sales staff to bug people individually about your products. Now we have a better option: publishing interesting content on the web, content that your buyers *want* to consume. The tools of the marketing and PR trade have changed. The skills that worked offline to help you buy or beg or bug your way into opportunity are the skills of interruption and coercion. Online success comes from thinking like a journalist and publishing amazing content that will brand you as an organization or person it would be a pleasure to do business with. You are in charge of your own success.

#### The New Rules

At the height of the dot-com boom, I was vice president of marketing at NewsEdge Corporation, a NASDAQ-traded online news distributor with more than \$70 million in annual revenue. My multimillion-dollar marketing budget included tens of thousands of dollars per month for a public relations (PR) agency, hundreds of thousands per year for print advertising and glossy brochures, and expensive participation at a dozen trade shows per year. My team put these things on our marketing to-do list, worked like hell to execute, and paid the big bucks for it all because that's what marketing and PR people did. These efforts made us feel good because we were *doing something*, but the programs were not producing significant, measurable results. We were working based on the rules of the past.

At the same time, drawing on experience I had gained in my previous position as Asia marketing director for the online division of Knight-Ridder (then one of the largest newspaper and information companies in the world), my team and I quietly created content-based marketing and PR programs on the web.

Against the advice of the PR agency professionals we had on retainer (who insisted that press releases were only for the press), we wrote and sent dozens of releases ourselves. Each time we sent a release, it appeared at online services such as Yahoo! and *resulted in sales leads*. Even though our advertising agency told us not to put the valuable information "somewhere where competitors could steal it," we created a monthly newsletter called *The Edge* about the exploding world of digital news. We made it freely

available on the home page of our website because it generated interest from buyers, the media, and analysts.

Way back in the 1990s, when web marketing and PR were in their infancy, my team and I ignored the old rules, drawing instead on my online publishing experience, and created a marketing strategy using content to reach buyers directly on the web. The homegrown programs we created at virtually no cost consistently generated more interest from qualified buyers, the media, and analysts—and resulted in more sales—than the bigbucks programs that the "professionals" were running for us. People we never heard of were finding us through search engines. We had discovered a better way to reach buyers.

In 2002, after NewsEdge was sold to the Thomson Corporation (now Thomson Reuters), I started my own business to refine my ideas and teach others through writing, speaking at conferences, and conducting seminars for corporate groups. The objective in all this work was to help others reach buyers directly with web content. Since then, many new forms of online media have burst onto the scene, including social networks like Facebook, Instagram, TikTok, and Pinterest, plus blogs, podcasts, video, and virtual communities. But what all the new web tools and techniques have in common is that they are the best way to communicate *directly* with your marketplace.

This book contains much more than just my own ideas, because I blogged the book, section by section, as I wrote the first edition. As I have worked on revisions, including this ninth edition, I've continued to blog the stories that appear here. Thousands of you have followed along, and many have contributed to the writing process by offering suggestions through comments on my blog, via social networks, and by email. Thank you for contributing your ideas. And thank you for arguing with me when I got off track. Your enthusiasm has made the book much better than it would have been if I had written in isolation.

The web has changed not only the rules of marketing and PR but also the template for business books. *The New Rules of Marketing & PR* is an interesting example. My online content (the e-book and my blog) led me directly to a print book deal. Other publishers would have freaked out if an author wanted to put parts of his book online (for free!) to solicit ideas. The people at John Wiley & Sons encouraged it. So my thanks go to them as well.

#### Life with the New Rules

The New Rules of Marketing & PR has sold remarkably well since the initial release in June 2007. The first edition made the *BusinessWeek* bestseller list for multiple months. Since then, the revised editions have remained a top title for well more than a decade among thousands of books about marketing and public relations. Want to know the amazing thing? I didn't spend a single penny advertising or promoting it.

Here's what I did do when I launched the first edition: I offered advance copies to approximately 130 important bloggers, I sent out nearly 20 news releases (you'll read later in the book about news releases as a tool to reach buyers directly), and my publisher alerted contacts in the media. That's it. Thousands of bloggers have written about the book over the years (thank you!), significantly driving its sales. And the mainstream media have found me as a result of this blogger interest. The Wall Street Journal called several times for interviews that landed me quotes in the paper because the journalists had first read about my ideas online. I've appeared on international and local television and radio, including MSNBC, Fox Business, and NPR. I've been interviewed on hundreds of podcasts. Magazines and newspaper reporters email me all the time to get quotes for their stories. How do they find me? Online, of course! And it doesn't cost me a single penny. I'm not telling you all this to brag about my book sales or my media appearances. I'm telling you to show you how well these ideas work and to assure you that you can achieve a similar result in your business.

But the coolest part of my life since the book was published isn't that I took advantage of the new rules of marketing and PR, nor that this book has been selling like hotcakes as a result. No, the coolest part of my life right now is that people like you contact me every day to say that the ideas in these pages have transformed their businesses and changed their lives. Really! That's the sort of language people use. They write just to thank me for putting the ideas into a book so that they could tap into the new realities of marketing and PR.

Take Jody. He sent me an email to tell me the book had an unexpected effect on him and his wife. Jody explained that, to them, the really exciting and hopeful idea is that they can actually use their genuine voices online; they've left behind the hype-inflated, PR-speak their agencies had used so tediously. Jim wrote to tell me, "More powerful than saying I read your book twice, I used it to innovate a new writing model. I've been building my audience from scratch on LinkedIn ahead of publication of my first novel and I've now got over 70,000 subscribers."

Jorge, who lives in Portugal, commented on LinkedIn that "it was because of this book that I started blogging. It took me one entire day to do my first blog post. Now I use content marketing in a regular basis and all my business comes from Mr. Google! Thanks David and thanks *New Rules* . . . (and Mr. Google)!"

Andrew left a comment on my blog: "David, your book so inspired me, I decided to start a brand-new business (launching shortly) based [on] the principles you espouse. You cogently expressed many of the things that I'd been grappling with myself. So your book has certainly changed one life."

Mark said, "I took your advice back in 2006 and started a blog. If you Google 'fix sales problems,' you will find 42 million listings, and I am number one in the world! Thanks again for the advice years ago, and I forced myself to do it and I am glad I did."

Julie, who is a senior executive at a PR firm, handed out copies to all 75 of her staff members. Mike wrote to say that his company takes advantage of all the trends and techniques described in the book. He purchased a bunch of copies to share with everyone in his organization. Larry bought copies for all the members of his professional association. Robin, who works for a company that offers public relations services, purchased 300 copies for clients. People approach me at conferences asking me to sign wonderfully dog-eared, coffee-stained, Post-it-noted copies of the book. Sometimes they tell me some funny secrets, too. Kathy, who works in PR, said that if everyone read it, she'd be out of a job! David told me he used what he learned to find a *new* job.

While all this incredible feedback is personally flattering, I am most grateful that my ideas have empowered people to find their own voices and tell their own stories online. How cool is that?

Now let me disclose a secret of my own. As I was writing the first edition of this book, I was a bit unsure of the global applicability of the new rules. Sure, I'd found a number of anecdotal stories about online marketing, blogging, and social networking outside North America. But I couldn't help but wonder at the time: Are organizations of all kinds reaching their buyers

#### 8 The New Rules of Marketing & PR

directly, with web content written in languages other than English and for cultures other than my own?

I quickly learned that the answer is a resounding yes! About 25 percent of the book's English-language sales have come from outside the United States. And as I write this, the book has been or is being translated into more than 29 other languages, including Bulgarian, Finnish, Korean, Vietnamese, Serbian, and Turkish. I'm also receiving invitations from all over the world to speak about the new rules. I've traveled for talks to Bulgaria, Sweden, Saudi Arabia, India, Japan, the United Kingdom, Spain, Estonia, Latvia, Turkey, Egypt, Italy, Croatia, the Netherlands, Australia, New Zealand, Malaysia, Trinidad, Colombia, and the Dominican Republic to name a few countries. So I can say with certainty that the ideas in these pages do resonate worldwide. We are indeed witnessing a global phenomenon.

#### What's New

This ninth edition of the book builds on the completely revised eighth edition with the most extensive rewrite of *The New Rules of Marketing & PR* so far.

By far the biggest change since the previous edition was published has been the explosion of AI onto the marketing and public relations scene. Earlier editions did include an AI chapter where I shared how AI has become an important way to automate routine tasks to save time and money, as well as to increase the success of marketing and PR initiatives.

However, with generative AI services like ChatGPT, DALL-E, and Sora from Open AI, as well as similar services from Google and other companies, the world of AI has broken wide open—for everyone. In fact, the rapid growth of AI is the most significant development for marketing and PR since the first edition of this book back in 2007. In addition to making repetitive tasks easier (like transcribing audio), AI has transformed the analysis of enormous datasets that was previously impossible for humans to parse (like analyzing how many thousands or even millions of users interact with your website, predicting what they will want next, and serving it to them when they need it).

Because the world of AI is moving so quickly, I significantly enhanced Chapter 7 ("Artificial Intelligence for Marketing and PR") for this edition. The chapter explores ways that AI can help marketers, such as analyzing which blog or email newsletter topics have the greatest chance of getting seen and shared, the best ways to write headlines for maximum exposure, the best time and day to post, which channels are the best to share on, and what hashtags are appropriate to use. As you consider AI in your organization, think about the routine tasks that drive business value that might be possible to automate. Even if you're not using AI yet, you need to know what's possible in this, the fastest-changing aspect of marketing.

Another change in this edition was the 2023 renaming of Twitter to X shortly after the purchase of the company by Elon Musk. Personally, I think it rather odd that the billionaire owner of Tesla, SpaceX, and several other companies would toss out more than a decade of brand building. Twitter, as Twitter, was one of the most important social networks in the world. But the deed has been done, and the platform is now X.

I've replaced each instance of the name *Twitter* in the book with *X*, including in quotations. So even though somebody might have mentioned *Twitter* when I interviewed them, I changed their quote to *X* for consistency. However, I have chosen to keep the terms *tweet* and *retweet* to refer to the actions that people do when they post and share messages via X.

In this new edition, I have checked every story, fact, and figure. But I've also listened. In the past decade, I've met thousands of people like you, people who have shared their stories with me. I have drawn from those experiences and included in these pages many new examples of success. For those of you who have read earlier editions, you'll still find many fresh ideas in these pages.

I've made other significant additions as well. The tools of marketing and public relations are constantly evolving. Consider this: When I wrote the first edition of the book, Instagram, TikTok, X, and other social networks didn't even exist, and Facebook was available only to students. Now they are essential tools of marketing. Remarkably, as of early 2024, Facebook had more than three billion monthly active users around the world.

Here's another example of how the ideas in this book have become mainstream: I first wrote about newsjacking—the art and science of injecting your ideas into a breaking news story to generate tons of media coverage, get sales leads, and grow business—back in 2011. I'm honored and grateful that because of people like you who learned about my pioneering ideas about newsjacking in previous editions of this book, the concept has become incredibly popular.

#### **10** The New Rules of Marketing & PR

In fact, Oxford Dictionaries listed *newsjacking* in the Oxford English Dictionary several years ago. In their announcement, Oxford Dictionaries said: "In the space of a few short years, newsjacking has gone from an experimental technique to a staple in every social media-savvy marketing department's arsenal. Brands from across industry sectors fully embraced the strategy this year, increasingly taking advantage of current events to not only push their brand into the public consciousness, but to align themselves with certain ethical or moral positions. Blending 'news' and 'hijacking,' the word itself dates back to the 1970s with reference to the theft of newspapers in order to sell them to scrap dealers. Its contemporary iteration, however, dates from the early twenty-first century, as first popularized by marketing and sales strategist David Meerman Scott." You will learn about newsjacking in Chapter 20, where I have added several new examples in this edition of the book.

I've also used my scalpel to cut stories and concepts that I felt were no longer appropriate. I always love sharing new stories of success, and you will read more than a dozen new ones here. So even those who have read earlier editions of this book can look forward to lots of fresh material.

#### Writing Like on a Blog, but in a Book —

Because the lines between marketing and PR have blurred so much that the distinction is now virtually unrecognizable, the best online media choice is often not as obvious as it was in the old days. I had to organize the book by chapters for the various tools, including blogs, video, social networking, and so on. The truth is that all these techniques intersect and complement one another.

These online media are evolving very rapidly, and by the time you read these words, I'll no doubt have come across new techniques that I'll wish I could have put in the ninth edition. Still, I believe that the fundamentals are important, which is why Chapter 8 (where you'll start to develop your own online marketing and PR plan) is steeped in practical, commonsense thinking.

The book is organized into three parts. Part I is a rigorous overview of how the web has changed the rules of marketing and PR. Part II introduces and provides details about each of the various media. Part III contains detailed how-to information and an action plan to help you put the new rules to work for your organization.