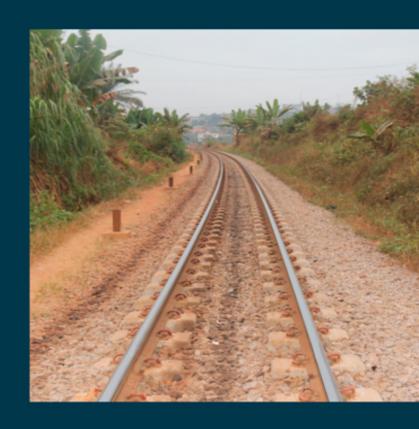
Rail in Africa, a vector of regional integration



Development strategy by 2050

To mom, For your encouragements and infinite love.

Acronyms and abbreviations

ACG Aluminia Company of Guinea

ACP Africa, Caribbean, Pacific

DNA DeoxyriboNucleic Acid

FEA French Equatorial Africa

FDA French Development Agency

AICD Africa Infrastructure Country Diagnostic

FWA French West Africa

EPA Economic Partnership Agreements

ARMP Public Contracts Regulatory Agency

LSA Logistics Support Analysis

VA Value Analysis

ADB African Development Bank

BASL Logistics Support Databases

BBR Beitbridge Bulawayo Railway

ECB European Central Bank

BEA Administrative Emphyteotic Leases

BEH Emphyteotic Hospitals

IBRD International Bank for Reconstruction and

Development

C2D Deleveraging and Development Contract

CAMRAIL Cameroon Railway Corporation

CBD Central Business District

BCG Bauxite Company of Guinea

CCFB Companhia dos Caminhos de Ferro da Beira

DOC Design at Objective Cost

DER Djibouto-Ethiopian Railway

CDN Corredor de Desenvolvimento do Norte

PA Partnership Agreement

AEC (1) African Economic Community

UNECA (2) United Nations Economic Commission for Africa

ECA (3) Economic Commission for Africa

CEAR Central East Africa Railways Corps

ECOWAS Economic Community of West African States

ECCAS Economic Community of Central African States

CEMAC Economic and Monetary Community of Central

Africa

CEN-SAD Community of Sahelo-Sahelian States

ECGLC Economic Community of Great Lakes Countries

REC Regional Economic Community

CFA Financial Community of Africa

COR Congo-Ocean Railway

CFM Caminhos de Ferro de Mozambique

CFMK Matadi-Kinshasa Railway

TR Togo Railways

CGP Commissariat Général du Plan (French

institution)

CGP Global Cost of Ownership

CICID Inter-ministerial Committee for International

Cooperation and Development

CMP11 11th Meeting of the Parties to the Kyoto Protocol

(Japan)

CO2 Carbon Gases

COMESA Common Market for Eastern and Southern Africa

COP21 21st Conference of the Parties / 21st

Conference of the Parties

CRBC China Road and Bridge Corporation

DEA Data Envelopment Analysis

DFID Department for International Development

DMU Decision Making Unit

DoD Department of Defence

PSD Public Service Delegations

EAC East African Community

ENR Egyptian National Railways

OE Operational Efficiency

Al Administrative Institutions

PIE Public and Industrial Establishments

ERTMS European Railway Traffic Management System

ESACC African Higher School of Railways

ADF African Development Fund

FDH Free Disposal Hall

EDF European Development Fund

FMDST Reliability, Maintainability, Availability, Security,

Testability

IMF International Monetary Fund

NSF Nigeria Special Fund

GRC Ghana Railway Company

GRDA Ghana Railway Development Authority

IDA The International Development Association

FDI Foreign Direct Investment

NIS National Institute of Statistics (Cameroon)

KRC Kenya Railways Corporation

LCC Life Cycle Cost

MADARAIL Madagascar Railways

MIE Mechanism for Interconnection in Europe

Mil Std Military Standard

MRL Malawi Railways Limited

MTBF Mean Time Between Fealure

MTTR Mean Time To Repair

NEPAD New Partnership for Africa's Development

NLPI New Limpopo Bridge Project Investments Ltd

NRC Nigeria Railways Corporation

NRZ National Railways of Zimbabwe

OAT-LOA Authorization of Temporary Occupation-Rental

with Purchase Option

OCBN Organization Commune Benin - Niger

OCDE Organization for Economic Co-operation and

Development

OCTRA Office of the Transgabonais Railway

OSA Original-Sustainable-Acceptable

OFERFOM Central Office of French Railways of Overseas

OFERMAT Cooperation Office for Railways and Equipment

OFEROM Central Office of the Overseas Railways

OMC World Trade Organization

OMD Millennium Development Goals

ONATRA National Transport Office

ONCF National Railways Office

ONCFG Guinea National Railway Office

ONG Non-Governmental Organization

OUA Organization of African Unity

PAP Priority Action Plan

PIB Gross Domestic Product

PIPA Infrastructure Development Program in Africa

PMA Least Developed Countries

UNDP United Nations Development Program

PPP Public / Private Partnership

PPTE Very Heavily Indebted Poor Countries

PRTSR Analysis of transport and poverty reduction

strategies

RAN Abidjan - Niger Board

RDC Democratic Republic of Congo

RETEX Return of Experience

RNCFC National Board of Railways of Cameroon

RSZ Railway System of Zambia

RTE-T Trans-European Transport Network

RVRC Rift Valley Railway Corporation

SADC Southern African Development Community

SCCF Cameroonian Railways Company

SCFB Burkina Faso Railway Company

SCTP Transport and Shipping Corporation

SDN

SdS Support System

SETRAG Transgabonese Operating Company

SICF Ivorian Railways Company

SITARAIL International African Rail Transport Company

SLI Integrated Logistics Support

SNBG National Forestry Company of Gabon

SNCC National Railway Company of Congo

SNCF French National Railway Company

SNCFT National Railway Company of Tunisia

SNCZ National Railway Company of Zaire

SNTF National Railway Transport Company

SPOORNET Railway Company of South Africa

SSATP Transport Policy Program in Africa

SSATP Transport Policy Program in Sub-Saharan Africa

TAZARA Tanzania-Zambia Railway Authority

T-KM Tonne - Kilometer

TRANSRAIL Dakar-Bamako Railway Company

TRC Tanzania Railways Corporation

TRL Tanzania Railways Limited

TTU Transit Title Single

UA African Union

UAC African Union of Railways

UE European Union

UEMOA West African Monetary Union

UIC International Union of Railways

UMA Arab Maghreb Union

UNICEF United Nations Children's Fund

USA United States of America

UT Traffic unit

V-KM Traveler - Kilometer

WACEM West African Cement Company

ZRL Zambia Railways Limited

List of figures

Figure 1	Eastern Italian Africa
Figure 2	French West and Equatorial Africa
Figure 3	British Empire in 1930
Figure 4	German Colony in Africa
Figure 5	Portuguese colony in Africa
Figure 6	Belgian colony in Africa
Figure 7	Cameroon Map under German Protectorate
Figure 8	The Libyan Projects
Figure 9	Abandoned railway in Guinea
Figure 10	Abandoned railway in Kumba, Cameroon
Figure 11	Abandoned rolling stock in Tanzania
Figure 12	Abandoned railway repair shop in RDC
Figure 13	13 Repair shed abandoned in Tiko, Cameroon
Figure 14	Example of high-speed train
Figure 15	Example of Regional Train
Figure	Bottleneck in Kinshasa

16	
Figure 17	Motorcycle taxi (yellow waistcoat) in the city of Cotonou
Figure 18	Tramway in Morocco
Figure 19	Major Trans-African Roads
Figure 20	Share of rail traffic in import-export in Mali
Figure 21	The balance of a natural monopoly
Figure 22	Illustration of the monopoly according to Pourcet
Figure 23	Summary of African mountains
Figure 24	Summary of African Rivers
Figure 25	Tectonic plates
Figure 26	Representation of the Great African Rift valley
Figure 27	Cross-section of the coupled rail-axle assembly
Figure 28	Curve resistance as a function of track gauge
Figure 29	Chinese investment in Africa
Figure	Diagram of synthesis of the relationship between

30	actors in a system
Figure 31	SWOT Matrix
Figure 32	Better preparation for maintenance during the acquisition phase
Figure 33	Maintenance logistics flows
Figure 34	support elements
Figure 35	Iceberg costs
Figure 36	Total Cost of Ownership (Life Cycle Cost)
Figure 37	Components of Operational Efficiency
Figure 38	Objectives of Integrated Logistics Support (SLI)
Figure 39	Logistics Support Analysis
Figure 40	Geographical distribution of railways in Africa
Figure 41	Carts pulled by horses used as ambulances
Figure 42	Logging at the East of Cameroon
Figure 43	BB 300 Alsthom towing 2 cars Welded and 1 wagon
Figure	Avenue of NKONGSAMBA station, 1975

Δ	4	

Figure 45	Central market of NKONGSAMBA located near the railway station
Figure 46	Transcameroon: Douala-N'gaoundere railway line via Yaoundé
Figure 47	Lunatic express in Kibera
Figure 48	A city's monocentric model
Figure 49	Sibelin yard in France
Figure 50	Types of railway rolling stock
Figure 51	Congestion in Dakar, Capital of Senegal
Figure 52	Motorcycle taxi in sub-Saharan Africa
Figure 53	Ndokoti site at one rush hour in Douala
Figure 54	Bus station in downtown Bamako
Figure 55	Boat baptized "Gbemani" and navigating the Congo River between Kinshasa and Kinsangani
Figure 56	Ghetto installed along the rails on the Douala- Mbanga route
Figure 57	Metro in the City of Paris
Figure	1st tramway in sub-Saharan Africa in Ethiopia

58	
Figure 59	City of Tours Tramway
Figure 60	Hybrid Tram-Bus Train christened Mettis
Figure 61	Regional train in Nigeria
Figure 62	SITARAIL regional link in Côte d'Ivoire
Figure 63	African Population Growth Perspective 2010-2050
Figure 64	Sustainable development objectives agenda 2030
Figure 65	Timber exploitation in Mozambique
Figure 66	Rate of access to electricity in Africa
Figure 67	The Energy Market in Africa (Estimate 2006)
Figure 68	Aggregate emissions of 6 greenhouse gases from transport andother sectors in France and Europe
Figure 69	African rail network (2016)
Figure 70	Indian rail network (2016)
Figure 71	Track gauge by country
Figure	The Nigerian Railway Dream

72

Figure PIPA Projects in Africa to 2040

73

Figure UIC vision of African rail corridors at 204-20

74

Figure Freight container transport

75

Figure Rail Freight Convoy

76

List of tables.

Table	1	Railway configuration in Algeria in 1904
Table	2	Location of railway lines in Africa
Table	3	Africa's share of world natural resources as a%
Table	4	Fluctuations in the price of production over the years, indexed to $2005 = 100$ and presented as a three-year moving average
Table	5	Ratio of manufactured goods to African exports
Table	6	Trends in primary sector output
Table	7	Heavy goods transported by rail in 2011
Table	8	Track Density and Metric Spacing
Table	9	Different type of gauge in the world
Table	10	African countries with an electric rail network
Table	11	Numerical situation of cars and wagons by country
Table	12	Types of Locomotives in Sub-Saharan Africa
Table	13	Numbers of countries and companies
Table	14	Summary of the various products by rail in 2008
Table	15	Production by average values over the period 1995-2010
Table	16	Growth rates of rail traffic between 1995 and 2010 in Central Africa
Table	17	Productivity indicators

- Table 18 Labor productivity indicator for the period 1995-2010
- Table 19 Car Productivity 1995-2010
- Table 20 Wagon Productivity 1995-2010
- Table 21 Traffic density, period 1995-2010
- Table 22 Density of passenger traffic, period 1995-2010
- Table 23 Density of freight traffic, period 1995-2010
- Table 24 Number of cars per network, period 1995-2010
- Table 25 Number of wagons per network, period 1995-2010
- Table 26 Estimated cost of construction of lines
- Table 27 Estimated Cost of Acquisition of Engine Equipment
- Table 28 Estimated Cost of Acquisition of Towed Equipment
- Table 29 Estimated capacity and commercial speed
- Table 30 Estimated operating cost in euro, per passenger per kilometer
- Table 31 Number of countries that have achieved the macroeconomic convergence criteria defined in the ECOWAS area during the period 2000-2007
- Table 32 States of navigable rivers on the African continent
- Table 33 CO₂ emissions by mode of transport and passenger

Summary

Introduction

- I. Railway in Africa
 - 1. From the pre-colonial to the present days
 - 2. The Railway Market
 - 3. The Limits of Railway Growth in Africa
- II. The concept of integrated logistical support and the state of railway infrastructure in Africa.
 - 1. Problem of support for large systems
 - 2. Application of Integrated Logistics Support to Railways
 - 3. Stakes and challenges of implementation of the SLI approach in railway in Africa
 - 4. Cost of railway projects
- III. Logistical support as a vector of regional and subregional integration
 - 1. Concept of regional integration
 - 2. Development of rail transports as a lever for integration and development accelerator.
 - 3. Outlook for 2050

Conclusion

Table of Contents

- Acronyms and abbreviations
- List of figures
- **Summary**
- **Foreword**
- Introduction
- I. Rail in Africa
 - 1. From the pre-colonial period to the present day
 - 1-1 Colonial Africa
 - 1-2 Railway development during colonization
 - 1-3 Decolonization and Railway Legacy
 - 2. The Railway Market
 - 2-1 Diagnostics
 - 2-2 Towards a resurrection of the railway
 - 2-3 Inspection
 - 3. The Limits of Railway Growth in Africa
 - 3-1 Geographic Constraints
 - 3-2 Budgetary and Managerial Constraints
 - 3-3 Lack of strategy
- II. The concept of integrated logistical support and the state of railway infrastructure in Africa
 - 1. Problem of support for large systems

- 1-1 Basic concepts
- 1-2 Implementing Integrated Logistics Support (SLI)
- Application of Integrated Logistics Support to Railways
 - 2-1 Human Resources: Skills Management
 - 2-2 In the Modernization Phase
 - 2-3 In Commercial Operation Phase
- 3. Stakes and challenges of SLI implementation approach in Africa railways
 - 3-1 Technical Specifications
 - 3-2 African Railways Economy
 - 3-3 Performance of African Railways Companies
- 4. Cost of railway projects
 - 4-1 The investment cost
 - 4-2 Cost of functioning or operation
- III. Logistical support as a vector of regional and subregional integration
 - 1. Concept of regional integration
 - 1-1 Neoclassical Approach
 - 1-2 Structuralist approach
 - 1-3 Theoretical approach to integration between underdeveloped countries
 - 1-4 Integration Process in Africa
 - 1-5 Regional integration as a development strategy

- 2. Development of rail transport as a lever for integration and development accelerator
 - 2-1 Urban rail transport
 - 2-2 Interurban Rail Transportation
 - 2-3 Transnational rail transport
- 3. Outlook for 2050
 - 3-1 The challenges of sustainable development
 - 3-2 An adapted rail transport offer
 - 3-4 Supply chain logistics for global development
 - 3-5 Inclusion as a political integration strategy

Conclusion

Bibliography

Appendix

Foreword

From the world of engineering, but passionate about politics and international relations, I have chosen, within the framework of this work, to bring a scientific dimension, in favor of integration in Africa. This study starts from the observation that many failures in Africa are due not only to the lack of political will but also to a lack of knowledge of some engineering tools.

In this engineering approach, we want to demonstrate that the financing of a project is not enough for it to be viable. We also want to demonstrate that acquiring second-hand systems, or, gratisly receiving an aircraft, a locomotive, a ship or any other large system in diplomatic relations is not in itself a good deal, as long as the support system for the operation of this system is not well dimensioned in the user. From this point of view, it will be understood that the acquisition of second hand locomotives, almost obsolescent to their acquisition, for the African railway after independences, has been detrimental to the survival of these national companies already plagued by many difficulties.

To achieve this, it was necessary to understand the genesis of the construction of these networks, from the colonial period to the independence. Then, by analyzing the current functioning and the causes of the decline, develop a strategy that can bring to this sector its letters of nobility. We are convinced that, considering the prospects of population growth, rail will have to play a very important role in the integration of peoples, through its capacity of mass transport of people, and the transport of heavy

materials, with a better carbon footprint than other modes of transport.

Introduction

Most of Africa's railways, for almost a century (19-20s), are experiencing a decline that is unparalleled. After the hours of glory during colonization, then privatization in the last two decades, through nationalizations in the years of independence (1960), the railway in sub-Saharan Africa is today the shadow of itself.

Old rail infrastructures, inoperative tracks, locomotives of another time, whose costs of keeping in line of circulation are exorbitant, under the disastrous management of state companies. This is the actual image of this heritage.

Only, face to predominantly rainy climatic conditions, on average five months a year, and impassable roads, the railway has long been the ideal way to dispose of agricultural products, at the same time it was used for the transport of heavy materials and passengers.

Despite the ecological impact of roads, over the years this mode of transport has taken the ascendancy on the railway, because it operates in a zero-sum system, where the land gained by road was lost by the railway. Some transnational routes have been set up, particularly in West Africa. Projects are underway for a road corridor in eastern Africa.

Central Africa is at the heart of a 'conflictogenic' environment, facing instability with ethno-religious connotations in the Central African Republic, inter-ethnic rivalries in Burundi and Rwanda, and new types of conflicts with the emergence of the Boko Haram sect in Nigeria and Cameroon, that does not facilitate economic development and free movement of goods and people.

Gathered within the ECCAS (Economic Community of Central African States), these countries in a prospective vision, must now think of peace in terms of integration of peoples, rapprochement of values, and economic development.

Thus, considering sustainable development aspects, what role can railways play in this integration of peoples? Is the disintegration of rail in Africa reversible? What tools of diplomacy and engineering can enable the development of railways in sub-Saharan Africa?

In the world of globalization, peoples' mixing has become a pillar of stability and tolerance. Moving people requires controlling the communication channels, including fast lanes that drive the economy. However, putting these challenges into practice assumes, beyond the political will, the mastery of a specific approach to system engineering: the integrated logistical support. This approach makes it possible to take in consideration the specificities of support from the conception up to the dismantling.

In order to decipher these research questions, we will first tackle the history of railway in order to make a comparison with the existing and the possible market in a prospective momentum. Then, we will present the stakes of the control of integrated logistical support in the management of major projects with a long-life cycle (30-50 years minimum). And finally, we will present how this can promote integration of peoples, economic development and be a vector of peace, face to the beautiful perspective of the role to play by this region in the world over the coming decades.

I) Rail in Africa

Understanding the African railway requires to analyse as a matter of priority, all the genesis of its construction, from the operation of pre-colonial Africa, investments from the colonial era that structured the current railway, and then the post-independence decline. This development of the railway is inseparable not only from the traditional functioning of precolonial African societies, but also from the policy that each colonizer will apply in territories of domination. The railway legacy of the young independent states in the 1960s will be the fruit of this history. Far from the strategic objectives and ambitions of the colonizer, the life of the African railway was therefore to continue. Poorly thought and managed, in an absurd absence of strategy, these railways will undergo a decline, which African paradoxically make of the colonial period, "the golden age of the African railway".

In this section, we briefly retrace the history of precolonial Africa in order to understand the functioning of this society as seen by the West before the beginning of colonization (see map appendix 1), then the conquest of territories and the sharing of Africa at the 1885 Berlin Conference. In each of these territories we shall list the activities and achievements of the railways.

We do not pretend to list all the lines constructed during the colonial era. This is practically impossible, since microlines with a gauge of less than one meter existed and intended for use in the transport of heavy loads over very short local distances. Lastly, we will mainly mention lines that seem to be conducive to our understanding of the current scale of the existing railway lines in order to reflect better future prospects as a vector of integration.

1) From the pre-colonial period to the present day

Long before the states of Europe began to explore Africa, first in exploration, then in the conquest of territories, African, European and Arab contacts existed in Africa. The political and cultural state of this era has always been unknown or little known. *Indeed, as no more than the Celts, Africans have not valued much writing to give a testimony of their past.* The report of travellers and conquerors through their experiences, are the main sources that relate the history of these peoples.

The African coast has been mapped since the end of the 15th century (see appendix 2, map of the great African kingdoms since the 1000s). In the 1600s, Europeans were interested in the slave trade and the African coast (see appendix 3, slave trade). Indeed, unlike the countries of the Aztecs or the Incas, Africa apparently has no resources. European countries come there for the slave trade that has run for at least a millennium on the east coast.

Since the seventeenth century, when the coastline is definitely under control, the interior remains a mystery. *Inaccessibility makes the representation of inner rivers mysterious.*

In the middle of the nineteenth century, despite the condemnation of the slave trade by the treaty of Vienna of 1815, then the one of Aachen and Verona, trade continues its ravages on the African soil. This treaty will be definitively eradicated by the convention of Saint-Germain-en-Laye

(1909), then that of 1926 taken within the framework of the League of Nations. According to Anne stamm: "Fighting against slave trade could only take place once States, individuals, and slave traders had found replacement goods for their trade. The English discovered a use of coconut oil: that of lubricating machines; The French succeed in extracting an edible oil from peanuts. Beets sugar replacing that of cane, one of the pillars of the triangular trade collapses." 1

This is the starting point of colonization, with the first aim of conquering the land and thus the establishment of a market for the colonizer and the capture of raw materials for the metropolis.

1-1 Colonial Africa

Landing in Africa, the first clash of the colonizers was cultural. The old African societies, having their way of life and their traditional functioning, will be totally disrupted. This contact would be fatal to them, even if, in general, the colonizers did not intend to attack traditional heritage, except for what they considered unacceptable².

Convinced of the superiority of European civilization, the colonizers felt that the only legitimate needs were theirs. They were animated by needs of several orders:

- The need to provide a living space for a surplus population;
- Desire to consume exotic foods and spices;
- Obligation to satisfy a certain spirit of adventure;
- The call to fulfill a civilizing or religious mission;
- The need to conquer commercial markets or pursue a policy of prestige.

For each of the colonizing countries, the motives will be different. Indeed, some will choose for a leitmotiv, a religious orientation while others will see a quest and conquest of market shares. Others will cumulate many of these motives. The main European colonizing countries are as follows (see appendix 4):

- Italy
- France
- Great Britain
- Germany
- Portugal
- Spain
- Belgium

Each of these countries will have a different influence that will change the social, infrastructural and organizational structure of the society that covers its area of competence.

1-1-1 The Italian colonization

The colonial history of Italy began late compared to other European countries. As the Italian peninsula was facing strong demographic growth, the president of the council, Francesco CRISPI, had led his country in the conquest of territories with the primary objective of relying on the nearby Mediterranean cord. Indeed, Italy did not have the material resources to undertake an expansion in line with other European countries. This colonization was more the result of a political will of prestige and ideology, than the resultant of economic interests.

After defeats in Tunisia, and especially of what became known as the "disaster of the Battle of Adoua" in 1896, Crispi resigned, and Italy had only a footing in Tripolitania where it had for many years strong commercial interests. It

will also lose this hold between 1913 and 1914 after a revolt of the Senoussis, supported by the Ottomans and will retreat until the coast.

Benito Mussolini, who became president of the council in the years 1920-1922, will have these remarks reported in the Popolo d'Italia which set the tone of his ambitions in Africa: "imperialism is the eternal and immutable law of life". He added that it was necessary to make the Mediterranean "an Italian lake". In this impulse, after making definitively the present Lybia, an Italian colony (Cyrenaica and Tripolitania) consequent to a laborious reconquest, it continues to have authority on Somalia it has been managing since 1905.

The stock market crash of 1929 will accentuate the economic decline of the states and the lack of financial resources of Italy. Restrictions on the reception of Italian immigrants by European countries and the USA naturally push them towards the colonies. Thus, Mussolini will covet Ethiopia, a vast region with favourable climate, and considerable of agricultural potential capable accommodating Italian immigrants. According to the Franco-Anglo-Italian tripartite agreement of 1906, only Ethiopia is an independent state. This country has good commercial with This relations France in particular. cooperation had made it possible to build the Djibouti / Addis Ababa railway line between 1898 and 1915. Ethiopia has been a member of the League of Nations (SDN) since September 1923. In the framework of cooperation between States, Italy had signed the Italo-Ethiopian treaty during a journey of Ras Tafari to Rome, which for Mussolini constituted an opportunity for a gentle penetration of that country.