

# Pushing to the Front

Orison Swett Marden



# Pushing to the Front

[Pushing to the Front](#)

[Foreword](#)

[Chapter 1. The Man And The Opportunity](#)

[Chapter 2. Wanted—A Man](#)

[Chapter 3. Boys With No Chance](#)

[Chapter 4. The Country Boy](#)

[Chapter 5. Opportunities Where You Are](#)

[Chapter 6. Possibilities In Spare Moments](#)

[Chapter 7. How Poor Boys And Girls Go To College](#)

[Chapter 8. Your Opportunity Confronts You—What Will You Do With It?](#)

[Chapter 9. Round Boys In Square Holes](#)

[Chapter 10. What Career?](#)

[Chapter 11. Choosing A Vocation](#)

[Chapter 12. Concentrated Energy](#)

[Chapter 13. The Triumphs Of Enthusiasm](#)

[Chapter 14. "On Time," Or The Triumph Of Promptness](#)

[Chapter 15. What A Good Appearance Will Do](#)

[Chapter 16. Personality As A Success Asset](#)

[Chapter 17. If You Can Talk Well](#)

[Chapter 18. A Fortune In Good Manners](#)

[Chapter 19. Self-Consciousness And Timidity Foes To Success](#)

[Chapter 20. Tact Or Common Sense](#)

[Chapter 21. Enamored Of Accuracy](#)

[Chapter 22. Do It To A Finish](#)

[Chapter 23. The Reward Of Persistence](#)

[Chapter 24. Nerve—Grip, Pluck](#)

[Chapter 25. Clear Grit](#)

[Chapter 26. Success Under Difficulties](#)

[Chapter 27. Uses Of Obstacles](#)

[Chapter 28. Decision](#)

[Chapter 29. Observation As A Success Factor](#)  
[Chapter 30. Self-Help](#)  
[Chapter 31. The Self-Improvement Habit](#)  
[Chapter 32. Raising Of Values](#)  
[Chapter 33. Self-Improvement Through Public Speaking](#)  
[Chapter 34. The Triumphs Of The Common Virtues](#)  
[Chapter 35. Getting Aroused](#)  
[Chapter 36. The Man With An Idea](#)  
[Chapter 37. Dare](#)  
[Chapter 38. The Will And The Way](#)  
[Chapter 39. One Unwavering Aim](#)  
[Chapter 40. Work And Wait](#)  
[Chapter 41. The Might Of Little Things](#)  
[Chapter 42. The Salary You Do Not Find In Your Pay Envelope](#)  
[Chapter 43. Expect Great Things Of Yourself](#)  
[Chapter 44. The Next Time You Think You Are A Failure](#)  
[Chapter 45. Stand For Something](#)  
[Chapter 46. Nature's Little Bill](#)  
[Chapter 47. Habit—The Servant,—The Master](#)  
[Chapter 48. The Cigarette](#)  
[Chapter 49. The Power Of Purity](#)  
[Chapter 50. The Habit Of Happiness](#)  
[Chapter 51. Put Beauty Into Your Life](#)  
[Chapter 52. Education By Absorption](#)  
[Chapter 53. The Power Of Suggestion](#)  
[Chapter 54. The Curse Of Worry](#)  
[Chapter 55. Take A Pleasant Thought To Bed With You](#)  
[Chapter 56. The Conquest Of Poverty](#)  
[Chapter 57. A New Way Of Bringing Up Children](#)  
[Chapter 58. The Home As A School Of Good Manners](#)  
[Chapter 59. Mother](#)  
[Chapter 60. Why So Many Married Women Deteriorate](#)  
[Chapter 61. Thrift](#)  
[Chapter 62. A College Education At Home](#)

[Chapter 63. Discrimination In Reading](#)

[Chapter 64. Reading A Spur To Ambition](#)

[Chapter 65. Why Some Succeed And Others Fail](#)

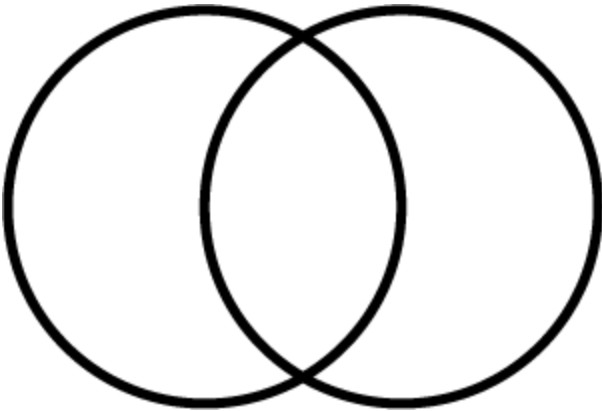
[Chapter 66. Rich Without Money](#)

[Copyright](#)

# **Pushing to the Front**

**Orison Swett Marden**

# Foreword



This revised and greatly enlarged edition of "Pushing to the Front" is the outgrowth of an almost world-wide demand for an extension of the idea which made the original small volume such an ambition-arousing, energizing, inspiring force.

It is doubtful whether any other book, outside of the Bible, has been the turning-point in more lives.

It has sent thousands of youths, with renewed determination, back to school or college, back to all sorts of vocations which they had abandoned in moments of discouragement. It has kept scores of business men from failure after they had given up all hope.

It has helped multitudes of poor boys and girls to pay their way through college who had never thought a liberal education possible.

The author has received thousands of letters from people in nearly all parts of the world telling how the book has aroused their ambition, changed their ideals and aims, and has spurred them to the successful undertaking of what they before had thought impossible.

The book has been translated into many foreign languages. In Japan and several other countries it is used extensively

in the public schools. Distinguished educators in many parts of the world have recommended its use in schools as a civilization-builder.

Crowned heads, presidents of republics, distinguished members of the British and other parliaments, members of the United States Supreme Court, noted authors, scholars, and eminent people in many parts of the world, have eulogized this book and have thanked the author for giving it to the world.

This volume is full of the most fascinating romances of achievement under difficulties, of obscure beginnings and triumphant endings, of stirring stories of struggles and triumphs. It gives inspiring stories of men and women who have brought great things to pass. It gives numerous examples of the triumph of mediocrity, showing how those of ordinary ability have succeeded by the use of ordinary means. It shows how invalids and cripples even have triumphed by perseverance and will over seemingly insuperable difficulties.

The book tells how men and women have seized common occasions and made them great; it tells of those of average ability who have succeeded by the use of ordinary means, by dint of indomitable will and inflexible purpose. It tells how poverty and hardship have rocked the cradle of the giants of the race. The book points out that most people do not utilize a large part of their effort because their mental attitude does not correspond with their endeavor, so that although working for one thing, they are really expecting something else; and it is what we expect that we tend to get.

No man can become prosperous while he really expects or half expects to remain poor, for holding the poverty thought, keeping in touch with poverty-producing conditions, discourages prosperity.

Before a man can lift himself he must lift his thoughts.

When we shall have learned to master our thought habits,

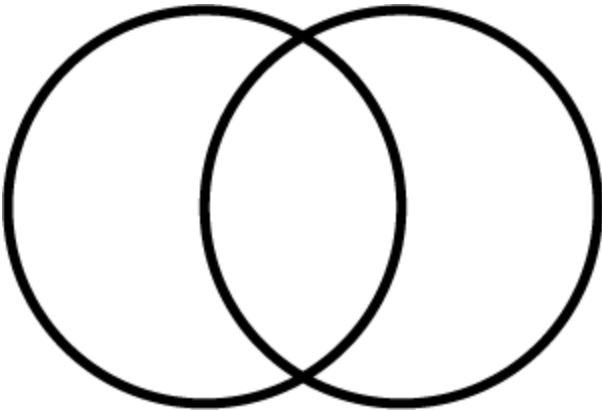
to keep our minds open to the great divine inflow of life force, we shall have learned the truths of human endowment, human possibility.

The book points out the fact that what is called success may be failure; that when men love money so much that they sacrifice their friendships, their families, their home life, sacrifice position, honor, health, everything for the dollar, their life is a failure, although they may have accumulated money. It shows how men have become rich at the price of their ideals, their character, at the cost of everything noblest, best, and truest in life. It preaches the larger doctrine of equality; the equality of will and purpose which paves a clear path even to the Presidential chair for a Lincoln or a Garfield, for any one who will pay the price of study and struggle. Men who feel themselves badly handicapped, crippled by their lack of early education, will find in these pages great encouragement to broaden their horizon, and will get a practical, helpful, sensible education in their odd moments and half-holidays.

Dr. Marden, in "Pushing to the Front," shows that the average of the leaders are not above the average of ability. They are ordinary people, but of extraordinary persistence and perseverance. It is a storehouse of noble incentive, a treasury of precious sayings. There is inspiration and encouragement and helpfulness on every page. It teaches the doctrine that no limits can be placed on one's career if he has once learned the alphabet and has push; that there are no barriers that can say to aspiring talent, "Thus far, and no farther." Encouragement is its keynote; it aims to arouse to honorable exertion those who are drifting without aim, to awaken dormant ambitions in those who have grown discouraged in the struggle for success.



# Chapter 1. The Man And The Opportunity



No man is born into this world whose work is not born with him.—LOWELL.

Things don't turn up in this world until somebody turns them up.—GARFIELD.

Vigilance in watching opportunity; tact and daring in seizing upon opportunity; force and persistence in crowding opportunity to its utmost of possible achievement—these are the martial virtues which must command success.—AUSTIN PHELPS.

"I will find a way or make one."

There never was a day that did not bring its own opportunity for doing good that never could have been done before, and never can be again.—W. H. BURLEIGH.

"Are you in earnest? Seize this very minute; What you can do, or dream you can, begin it."

"If we succeed, what will the world say?" asked Captain Berry in delight, when Nelson had explained his carefully formed plan before the battle of the Nile.

"There is no if in the case," replied Nelson. "That we shall succeed is certain. Who may live to tell the tale is a very

different question." Then, as his captains rose from the council to go to their respective ships, he added: "Before this time to-morrow I shall have gained a peerage or Westminster Abbey." His quick eye and daring spirit saw an opportunity of glorious victory where others saw only probable defeat.

"Is it POSSIBLE to cross the path?" asked Napoleon of the engineers who had been sent to explore the dreaded pass of St. Bernard. "Perhaps," was the hesitating reply, "it is within the limits of *possibility*."

"FORWARD THEN," said the Little Corporal, without heeding their account of apparently insurmountable difficulties. England and Austria laughed in scorn at the idea of transporting across the Alps, where "no wheel had ever rolled, or by any possibility could roll," an army of sixty thousand men, with ponderous artillery, tons of cannon balls and baggage, and all the bulky munitions of war. But the besieged Massena was starving in Genoa, and the victorious Austrians thundered at the gates of Nice, and Napoleon was not the man to fail his former comrades in their hour of peril.

When this "impossible" deed was accomplished, some saw that it might have been done long before. Others excused themselves from encountering such gigantic obstacles by calling them insuperable. Many a commander had possessed the necessary supplies, tools, and rugged soldiers, but lacked the grit and resolution of Bonaparte, who did not shrink from mere difficulties, however great, but out of his very need made and mastered his opportunity.

Grant at New Orleans had just been seriously injured by a fall from his horse, when he received orders to take command at Chattanooga, so sorely beset by the Confederates that its surrender seemed only a question of a few days; for the hills around were all aglow by night with the camp-fires of the enemy, and supplies had been cut off.

Though in great pain, he immediately gave directions for his removal to the new scene of action.

On transports up the Mississippi, the Ohio, and one of its tributaries; on a litter borne by horses for many miles through the wilderness; and into the city at last on the shoulders of four men, he was taken to Chattanooga.

Things assumed a different aspect immediately. *A master* had arrived who was *equal to the situation*. The army felt the grip of his power. Before he could mount his horse he ordered an advance, and although the enemy contested the ground inch by inch, the surrounding hills were soon held by Union soldiers.

Were these things the result of chance, or were they compelled by the indomitable determination of the injured General?

Did things *adjust themselves* when Horatius with two companions held ninety thousand Tuscans at bay until the bridge across the Tiber had been destroyed?—when Leonidas at Thermopylae checked the mighty march of Xerxes?—when Themistocles, off the coast of Greece, shattered the Persian's Armada?—when Caesar, finding his army hard pressed, seized spear and buckler, fought while he reorganized his men, and snatched victory from defeat?—when Winkelried gathered to his heart a sheaf of Austrian spears, thus opening a path through which his comrades pressed to freedom?—when for years Napoleon did not lose a single battle in which he was personally engaged?—when Wellington fought in many climes without ever being conquered?—when Ney, on a hundred fields, changed apparent disaster into brilliant triumph?—when Perry left the disabled *Lawrence*, rowed to the *Niagara*, and silenced the British guns?—when Sheridan arrived from Winchester just as the Union retreat was becoming a rout, and turned the tide by riding along the line?—when Sherman, though sorely pressed, signaled his men to hold the fort, and they, knowing that their leader was coming, held it?

History furnishes thousands of examples of men who have seized occasions to accomplish results deemed impossible by those less resolute. Prompt decision and whole-souled action sweep the world before them.

True, there has been but one Napoleon; but, on the other hand, the Alps that oppose the progress of the average American youth are not as high or dangerous as the summits crossed by the great Corsican.

Don't wait for extraordinary opportunities. *Seize common occasions and make them great.*

On the morning of September 6, 1838, a young woman in the Longstone Lighthouse, between England and Scotland, was awakened by shrieks of agony rising above the roar of wind and wave. A storm of unwonted fury was raging, and her parents could not hear the cries; but a telescope showed nine human beings clinging to the windlass of a wrecked vessel whose bow was hanging on the rocks half a mile away. "We can do nothing," said William Darling, the light-keeper. "Ah, yes, we must go to the rescue," exclaimed his daughter, pleading tearfully with both father and mother, until the former replied: "Very well, Grace, I will let you persuade me, though it is against my better judgment." Like a feather in a whirlwind the little boat was tossed on the tumultuous sea, but, borne on the blast that swept the cruel surge, the shrieks of those shipwrecked sailors seemed to change her weak sinews into cords of steel. Strength hitherto unsuspected came from somewhere, and the heroic girl pulled one oar in even time with her father. At length the nine were safely on board. "God bless you; but ye're a bonny English lass," said one poor fellow, as he looked wonderingly upon this marvelous girl, who that day had done a deed which added more to England's glory than the exploits of many of her monarchs.

"If you will let me try, I think I can make something that will do," said a boy who had been employed as a scullion at the mansion of Signer Faliero, as the story is told by

George Cary Eggleston. A large company had been invited to a banquet, and just before the hour the confectioner, who had been making a large ornament for the table, sent word that he had spoiled the piece. "You!" exclaimed the head servant, in astonishment; "and who are you?" "I am Antonio Canova, the grandson of Pisano, the stone-cutter," replied the pale-faced little fellow.

"And pray, what can you do?" asked the major-domo. "I can make you something that will do for the middle of the table, if you'll let me try." The servant was at his wits' end, so he told Antonio to go ahead and see what he could do. Calling for some butter, the scullion quickly molded a large crouching lion, which the admiring major-domo placed upon the table.

Dinner was announced, and many of the most noted merchants, princes, and noblemen of Venice were ushered into the dining-room. Among them were skilled critics of art work. When their eyes fell upon the butter lion, they forgot the purpose for which they had come in their wonder at such a work of genius. They looked at the lion long and carefully, and asked Signer Faliero what great sculptor had been persuaded to waste his skill upon such a temporary material. Faliero could not tell; so he asked the head servant, who brought Antonio before the company.

When the distinguished guests learned that the lion had been made in a short time by a scullion, the dinner was turned into a feast in his honor. The rich host declared that he would pay the boy's expenses under the best masters, and he kept his word. Antonio was not spoiled by his good fortune, but remained at heart the same simple, earnest, faithful boy who had tried so hard to become a good stone-cutter in the shop of Pisano. Some may not have heard how the boy Antonio took advantage of this first great opportunity; but all know of Canova, one of the greatest sculptors of all time.

*Weak men wait for opportunities, strong men make them.*

"The best men," says E. H. Chapin, "are not those who have waited for chances but who have taken them; besieged the chance; conquered the chance; and made chance the servitor."

There may not be one chance in a million that you will ever receive unusual aid; but opportunities are often presented which you can improve to good advantage, if you will only *act*.

The lack of opportunity is ever the excuse of a weak, vacillating mind. Opportunities! Every life is full of them. Every lesson in school or college is an opportunity. Every examination is a chance in life. Every patient is an opportunity. Every newspaper article is an opportunity. Every client is an opportunity. Every sermon is an opportunity. Every business transaction is an opportunity,—an opportunity to be polite,—an opportunity to be manly,—an opportunity to be honest,—an opportunity to make friends. Every proof of confidence in you is a great opportunity. Every responsibility thrust upon your strength and your honor is priceless. Existence is the privilege of effort, and when that privilege is met like a man, opportunities to succeed along the line of your aptitude will come faster than you can use them. If a slave like Fred Douglass, who did not even own his body, can elevate himself into an orator, editor, statesman, what ought the poorest white boy to do, who is rich in opportunities compared with Douglass?

It is the idle man, not the great worker, who is always complaining that he has no time or opportunity. Some young men will make more out of the odds and ends of opportunities which many carelessly throw away than other will get out of a whole life-time. Like bees, they extract honey from every flower. Every person they meet, every circumstance of the day, adds something to their store of useful knowledge or personal power.

"There is nobody whom Fortune does not visit once in his

life," says a cardinal; "but when she finds he is not ready to receive her, she goes in at the door and out at the window." Cornelius Vanderbilt saw his opportunity in the steamboat, and determined to identify himself with steam navigation. To the surprise of all his friends, he abandoned his prosperous business and took command of one of the first steamboats launched, at a salary of one thousand dollars a year. Livingston and Fulton had acquired the sole right to navigate New York waters by steam, but Vanderbilt thought the law unconstitutional, and defied it until it was repealed. He soon became a steamboat owner. When the government was paying a large subsidy for carrying the European mails, he offered to carry them free and give better service. His offer was accepted, and in this way he soon built up an enormous freight and passenger traffic.

Foreseeing the great future of railroads in a country like ours, he plunged into railroad enterprises with all his might, laying the foundation for the vast Vanderbilt system of to-day.

Young Philip Armour joined the long caravan of Forty-Niners, and crossed the "Great American Desert" with all his possessions in a prairie schooner drawn by mules. Hard work and steady gains carefully saved in the mines enabled him to start, six years later, in the grain and warehouse business in Milwaukee. In nine years he made five hundred thousand dollars. But he saw his great opportunity in Grant's order, "On to Richmond." One morning in 1864 he knocked at the door of Plankinton, partner in his venture as a pork packer. "I am going to take the next train to New York," said he, "to sell pork 'short.' Grant and Sherman have the rebellion by the throat, and pork will go down to twelve dollars a barrel." This was his opportunity. He went to New York and offered pork in large quantities at forty dollars per barrel. It was eagerly taken. The shrewd Wall Street speculators laughed at the young Westerner, and told him pork would go to sixty dollars, for the war was not

nearly over. Mr. Armour, however, kept on selling, Grant continued to advance. Richmond fell, pork fell with it to twelve dollars a barrel, and Mr. Armour cleared two millions of dollars.

John D. Rockefeller saw his opportunity in petroleum. He could see a large population in this country with very poor lights. Petroleum was plentiful, but the refining process was so crude that the product was inferior, and not wholly safe. Here was Rockefeller's chance. Taking into partnership Samuel Andrews, the porter in a machine shop where both men had worked, he started a single barrel "still" in 1870, using an improved process discovered by his partner. They made a superior grade of oil and prospered rapidly. They admitted a third partner, Mr. Flagler, but Andrews soon became dissatisfied. "What will you take for your interest?" asked Rockefeller. Andrews wrote carelessly on a piece of paper, "One million dollars." Within twenty-four hours Mr. Rockefeller handed him the amount, saying, "Cheaper at one million than ten." In twenty years the business of the little refinery, scarcely worth one thousand dollars for building and apparatus, had grown into the Standard Oil Trust, capitalized at ninety millions of dollars, with stock quoted at 170, giving a market value of one hundred and fifty millions.

These are illustrations of seizing opportunity for the purpose of making money. But fortunately there is a new generation of electricians, of engineers, of scholars, of artists, of authors, and of poets, who find opportunities, thick as thistles, for doing something *nobler than merely amassing riches*. Wealth is not an end to strive for, but an opportunity; not the climax of a man's career, but an incident.

Mrs. Elizabeth Fry, a Quaker lady, saw her opportunity in the prisons of England. From three hundred to four hundred half-naked women, as late as 1813, would often be huddled in a single ward of Newgate, London, awaiting



trial. They had neither beds nor bedding, but women, old and young, and little girls, slept in filth and rags on the floor. No one seemed to care for them, and the Government merely furnished food to keep them alive. Mrs. Fry visited Newgate, calmed the howling mob, and told them she wished to establish a school for the young women and the girls, and asked them to select a schoolmistress from their own number. They were amazed, but chose a young woman who had been committed for stealing a watch. In three months these "wild beasts," as they were sometimes called, became harmless and kind. The reform spread until the Government legalized the system, and good women throughout Great Britain became interested in the work of educating and clothing these outcasts. Fourscore years have passed, and her plan has been adopted throughout the civilized world.

A boy in England had been run over by a car, and the bright blood spurted from a severed artery. No one seemed to know what to do until another boy, Astley Cooper, took his handkerchief and stopped the bleeding by pressure above the wound. The praise which he received for thus saving the boy's life encouraging him to become a surgeon, the foremost of his day.

"The time comes to the young surgeon," says Arnold, "when, after long waiting, and patient study and experiment, he is suddenly confronted with his first critical operation. The great surgeon is away. Time is pressing. Life and death hang in the balance. Is he equal to the emergency? Can he fill the great surgeon's place, and do his work? If he can, he is the one of all others who is wanted. *His opportunity confronts him.* He and it are face to face. Shall he confess his ignorance and inability, or step into fame and fortune? It is for him to say."

Are you prepared for a great opportunity?

"Hawthorne dined one day with Longfellow," said James T. Fields, "and brought a friend, with him from Salem. After

dinner the friend said, 'I have been trying to persuade Hawthorne to write a story based upon a legend of Acadia, and still current there,—the legend of a girl who, in the dispersion of the Acadians, was separated from her lover, and passed her life in waiting and seeking for him, and only found him dying in a hospital when both were old.'

Longfellow wondered that the legend did not strike the fancy of Hawthorne, and he said to him, 'If you have really made up your mind not to use it for a story, will you let me have it for a poem?' To this Hawthorne consented, and promised, moreover, not to treat the subject in prose till Longfellow had seen what he could do with it in verse. Longfellow seized his opportunity and gave to the world 'Evangeline, or the Exile of the Acadians.'

Open eyes will discover opportunities everywhere; open ears will never fail to detect the cries of those who are perishing for assistance; open hearts will never want for worthy objects upon which to bestow their gifts; open hands will never lack for noble work to do.

Everybody had noticed the overflow when a solid is immersed in a vessel filled with water, although no one had made use of his knowledge that the body displaces its exact bulk of liquid; but when Archimedes observed the fact, he perceived therein an easy method of finding the cubical contents of objects, however irregular in shape.

Everybody knew how steadily a suspended weight, when moved, sways back and forth until friction and the resistance of the air bring it to rest, yet no one considered this information of the slightest practical importance; but the boy Galileo, as he watched a lamp left swinging by accident in the cathedral at Pisa, saw in the regularity of those oscillations the useful principle of the pendulum.

Even the iron doors of a prison were not enough to shut him out from research. He experimented with the straw of his cell, and learned valuable lessons about the relative strength of tubes and rods of equal diameters.

For ages astronomers had been familiar with the rings of Saturn, and regarded them merely as curious exceptions to the supposed law of planetary formation; but Laplace saw that, instead of being exceptions, they are the sole remaining visible evidences of certain stages in the invariable process of star manufacture, and from their mute testimony he added a valuable chapter to the scientific history of Creation.

There was not a sailor in Europe who had not wondered what might lie beyond the Western Ocean, but it remained for Columbus to steer boldly out into an unknown sea and discover a new world.

Innumerable apples had fallen from trees, often hitting heedless men on the head as if to set them thinking, but Newton was the first to realize that they fall to the earth by the same law which holds the planets in their courses and prevents the momentum of all the atoms in the universe from hurling them wildly back to chaos.

Lightning had dazzled the eyes, and thunder had jarred the ears of men since the days of Adam, in the vain attempt to call their attention to the all-pervading and tremendous energy of electricity; but the discharges of Heaven's artillery were seen and heard only by the eye and ear of terror until Franklin, by a simple experiment, proved that lightning is but one manifestation of a resistless yet controllable force, abundant as air and water.

Like many others, these men are considered great, simply because they improved opportunities common to the whole human race. Read the story of any successful man and mark its moral, told thousands of years ago by Solomon: "Seest thou a man diligent in his business? he shall stand before kings." This proverb is well illustrated by the career of the industrious Franklin, for he stood before five kings and dined with two.

He who improves an opportunity sows a seed which will yield fruit in opportunity for himself and others. Every one

who has labored honestly in the past has aided to place knowledge and comfort within the reach of a constantly increasing number.

Avenues greater in number, wider in extent, easier of access than ever before existed, stand open to the sober, frugal, energetic and able mechanic, to the educated youth, to the office boy and to the clerk—avenues through which they can reap greater successes than ever before within the reach of these classes in the history of the world. A little while ago there were only three or four professions—now there are fifty. And of trades, where there was one, there are a hundred now.

"What is its name?" asked a visitor in a studio, when shown, among many gods, one whose face was concealed by hair, and which had wings on its feet. "Opportunity," replied the sculptor. "Why is its face hidden?" "Because men seldom know him when he comes to them." "Why has he wings on his feet?" "Because he is soon gone, and once gone, cannot be overtaken."

"Opportunity has hair in front," says a Latin author; "behind she is bald; if you seize her by the forelock, you may hold her, but, if suffered to escape, not Jupiter himself can catch her again."

But what is the best opportunity to him who cannot or will not use it?

"It was my lot," said a shipmaster, "to fall in with the ill-fated steamer *Central America*. The night was closing in, the sea rolling high; but I hailed the crippled steamer and asked if they needed help. 'I am in a sinking condition,' cried Captain Herndon. 'Had you not better send your passengers on board directly?' I asked. 'Will you not lay by me until morning?' replied Captain Herndon. 'I will try,' I answered 'but had you not better send your passengers on board *now*?' 'Lay by me till morning,' again shouted Captain Herndon.

"I tried to lay by him, but at night, such was the heavy roll

of the sea, I could not keep my position, and I never saw the steamer again. In an hour and a half after he said, 'Lay by me till morning,' his vessel, with its living freight, went down. The captain and crew and most of the passengers found a grave in the deep."

Captain Herndon appreciated the value of the opportunity he had neglected when it was beyond his reach, but of what avail was the bitterness of his self-reproach when his last moments came? How many lives were sacrificed to his unintelligent hopefulness and indecision! Like him the feeble, the sluggish, and the purposeless too often see no meaning in the happiest occasions, until too late they learn the old lesson that the mill can never grind with the water which has passed.

Such people are always a little too late or a little too early in everything they attempt. "They have three hands apiece," said John B. Gough; "a right hand, a left hand, and a little behindhand." As boys, they were late for school, and unpunctual in their home duties. That is the way the habit is acquired; and now, when responsibility claims them, they think that if they had only gone yesterday they would have obtained the situation, or they can probably get one tomorrow. They remember plenty of chances to make money, or know how to make it some other time than now; they see how to improve themselves or help others in the future, but perceive no opportunity in the present. They cannot *seize their opportunity*.

Joe Stoker, rear brakeman on the —— accommodation train, was exceedingly popular with all the railroad men. The passengers liked him, too, for he was eager to please and always ready to answer questions. But he did not realize the full responsibility of his position. He "took the world easy," and occasionally tiddled; and if any one remonstrated, he would give one of his brightest smiles, and reply, in such a good-natured way that the friend would think he had over-estimated the danger: "Thank you. I'm all

right. Don't you worry."

One evening there was a heavy snowstorm, and his train was delayed. Joe complained of extra duties because of the storm, and slyly sipped occasional draughts from a flat bottle. Soon he became quite jolly; but the conductor and engineer of the train were both vigilant and anxious.

Between two stations the train came to a quick halt. The engine had blown out its cylinder head, and an express was due in a few minutes upon the same track. The conductor hurried to the rear car, and ordered Joe back with a red light. The brakeman laughed and said:

"There's no hurry. Wait till I get my overcoat."

The conductor answered gravely, "Don't stop a minute, Joe. The express is due."

"All right," said Joe, smilingly. The conductor then hurried forward to the engine.

But the brakeman did not go at once. He stopped to put on his overcoat. Then he took another sip from the flat bottle to keep the cold out. Then he slowly grasped the lantern and, whistling, moved leisurely down the track.

He had not gone ten paces before he heard the puffing of the express. Then he ran for the curve, but it was too late. In a horrible minute the engine of the express had telescoped the standing train, and the shrieks of the mangled passengers mingled with the hissing escape of steam.

Later on, when they asked for Joe, he had disappeared; but the next day he was found in a barn, delirious, swinging an empty lantern in front of an imaginary train, and crying, "Oh, that I had!"

He was taken home, and afterwards to an asylum, and there is no sadder sound in that sad place than the unceasing moan, "Oh, that I had! Oh, that I had!" of the unfortunate brakeman, whose criminal indulgence brought disaster to many lives.

"Oh, that I had!" or "Oh, that I had not!" is the silent cry of

many a man who would give life itself for the opportunity to go back and retrieve some long-past error.

"There are moments," says Dean Alford, "which are worth more than years. We cannot help it. There is no proportion between spaces of time in importance nor in value. A stray, unthought-of five minutes may contain the event of a life. And this all-important moment—who can tell when it will be upon us?"

"What we call a turning-point," says Arnold, "is simply an occasion which sums up and brings to a result previous training. Accidental circumstances are nothing except to men who have been trained to take advantage of them."

The trouble with us is that we are ever looking for a princely chance of acquiring riches, or fame, or worth. We are dazzled by what Emerson calls the "shallow Americanism" of the day. We are expecting mastery without apprenticeship, knowledge without study, and riches by credit.

Young men and women, why stand ye here all the day idle? Was the land all occupied before you were born? Has the earth ceased to yield its increase? Are the seats all taken? the positions all filled? the chances all gone? Are the resources of your country fully developed? Are the secrets of nature all mastered? Is there no way in which you can utilize these passing moments to improve yourself or benefit others? Is the competition of modern existence so fierce that you must be content simply to gain an honest living? Have you received the gift of life in this progressive age, wherein all the experience of the past is garnered for your inspiration, merely that you may increase by one the sum total of purely animal existence?

Born in an age and country in which knowledge and opportunity abound as never before, how can you sit with folded hands, asking God's aid in work for which He has already given you the necessary faculties and strength? Even when the Chosen People supposed their progress

checked by the Red Sea, and their leader paused for Divine help, the Lord said, "Wherefore criest thou unto me? Speak unto the children of Israel, *that they go forward.*"

With the world full of work that needs to be done; with human nature so constituted that often a pleasant word or a trifling assistance may stem the tide of disaster for some fellow man, or clear his path to success; with our own faculties so arranged that in honest, earnest, persistent endeavor we find our highest good; and with countless noble examples to encourage us to dare and to do, each moment brings us to the threshold of some new opportunity.

Don't *wait* for your opportunity. *Make it*,—make it as the shepherd-boy Ferguson made his when he calculated the distances of the stars with a handful of glass beads on a string. Make it as George Stephenson made his when he mastered the rules of mathematics with a bit of chalk on the grimy sides of the coal wagons in the mines. Make it, as Napoleon made his in a hundred "impossible" situations. Make it, as *all leaders of men*, in war and in peace, have made their chances of success. Golden opportunities are nothing to laziness, but industry makes the commonest chances golden.

"There is a tide in the affairs of men,  
Which, taken at the flood, leads on to fortune;  
Omitted, all the voyage of their life  
Is bound in shallows and in miseries;  
And we must take the current when it serves,  
Or lose our ventures."

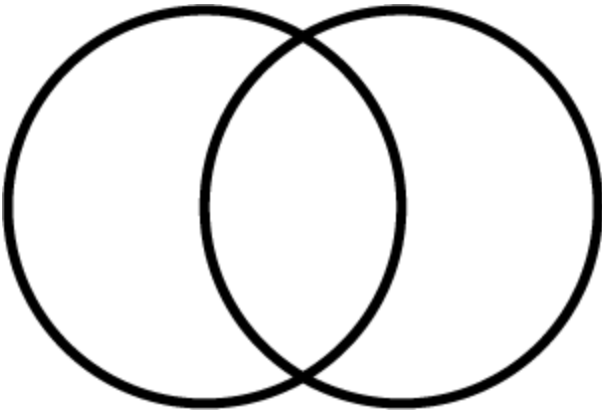
"'Tis never offered twice; seize, then, the hour  
When fortune smiles, and duty points the way;  
Nor shrink aside to 'scape the specter fear,  
Nor pause, though pleasure beckon from her bower;  
But bravely bear thee onward to the goal."

---





## Chapter 2. Wanted—A Man



"Wanted; men:  
Not systems fit and wise,  
Not faiths with rigid eyes,  
Not wealth in mountain piles,  
Not power with gracious smiles,  
Not even the potent pen;  
Wanted; men."

All the world cries, Where is the man who will save us? We want a man! Don't look so far for this man. You have him at hand. This man,—it is you, it is I, it is each one of us!... How to constitute one's self a man? Nothing harder, if one knows not how to will it; nothing easier, if one wills it.—  
ALEXANDRE DUMAS.

Diogenes sought with a lantern at noontide in ancient Athens for a perfectly honest man, and sought in vain. In the market place he once cried aloud, "Hear me, O men"; and, when a crowd collected around him, he said scornfully: "I called for men, not pygmies."

Over the door of every profession, every occupation, every calling, the world has a standing advertisement: "Wanted—A Man."

Wanted, a man who will not lose his individuality in a crowd, a man who has the courage of his convictions, who is not afraid to say "No," though all the world say "Yes."

Wanted, a man who, though he is dominated by a mighty purpose, will not permit one great faculty to dwarf, cripple, warp, or mutilate his manhood; who will not allow the over-development of one faculty to stunt or paralyze his other faculties.

Wanted, a man who is larger than his calling, who considers it a low estimate of his occupation to value it merely as a means of getting a living. Wanted, a man who sees self-development, education and culture, discipline and drill, character and manhood, in his occupation.

A thousand pulpits vacant in a single religious denomination, a thousand preachers standing idle in the market place, while a thousand church committees scour the land for men to fill those same vacant pulpits, and scour in vain, is a sufficient indication, in one direction at least, of the largeness of the opportunities of the age, and also of the crying need of good men.

Wanted, a man of courage who is not a coward in any part of his nature.

Wanted, a man who is well balanced, who is not cursed with some little defect of weakness which cripples his usefulness and neutralizes his powers.

Wanted, a man who is symmetrical, and not one-sided in his development, who has not sent all the energies of his being into one narrow specialty and allowed all the other branches of his life to wither and die. Wanted, a man who is broad, who does not take half views of things; a man who mixes common sense with his theories, who does not let a college education spoil him for practical, every-day life; a man who prefers substance to show, and one who regards his good name as a priceless treasure.

Wanted, a man "who, no stunted ascetic, is full of life and fire, but whose passions are trained to heed a strong will,

the servant of a tender conscience; who has learned to love all beauty, whether of nature or of art, to hate all vileness, and to respect others as himself."

The world wants a man who is educated all over; whose nerves are brought to their acutest sensibility; whose brain is cultured, keen, incisive, broad; whose hands are deft; whose eyes are alert, sensitive, microscopic; whose heart is tender, magnanimous, true.

The whole world is looking for such a man. Although there are millions out of employment, yet it is almost impossible to find just the right man in almost any department of life, and yet everywhere we see the advertisement: "Wanted—A Man."

Rousseau, in his celebrated essay on education, says; "According to the order of nature, men being equal, their common vocation is the profession of humanity; and whoever is well educated to discharge the duty of a man can not be badly prepared to fill any of those offices that have a relation to him. It matters little to me whether my pupil be designed for the army, the pulpit, or the bar. Nature has destined us to the offices of human life antecedent to our destination concerning society. To live is the profession I would teach him. When I have done with him, it is true he will be neither a soldier, a lawyer, nor a divine. *Let him first be a man*; Fortune may remove him from one rank to another as she pleases, he will be always found in his place."

A little, short doctor of divinity in a large Baptist convention stood on a step and said he thanked God he was a Baptist. The audience could not hear and called "Louder." "Get up higher," some one said. "I can't," he replied. "To be a Baptist is as high as one can get." But there is something higher than being a Baptist, and that is being a *man*.

As Emerson says, Talleyrand's question is ever the main one; not, is he rich? is he committed? is he well-meaning? has he this or that faculty? is he of the movement? is he of

the establishment? but is he anybody? does he stand for something? He must be good of his kind. That is all that Talleyrand, all that the common sense of mankind asks.

When Garfield as a boy was asked what he meant to be he answered: "First of all, I must make myself a man; if I do not succeed in that, I can succeed in nothing."

Montaigne says our work is not to train a soul by itself alone, nor a body by itself alone, but to train a man.

One great need for the world to-day is for men and women who are good animals. To endure the strain of our concentrated civilization, the coming man and woman must have good bodies and an excess of animal spirits.

What more glorious than a magnificent manhood, animated with the bounding spirits of overflowing health?

It is a sad sight to see thousands of students graduated every year from our grand institutions whose object is to make stalwart, independent, self-supporting men, turned out into the world saplings instead of stalwart oaks, "memory-glands" instead of brainy men, helpless instead of self-supporting, sickly instead of robust, weak instead of strong, leaning instead of erect. "So many promising youths, and never a finished man!"

The character sympathizes with and unconsciously takes on the nature of the body. A peevish, snarling, ailing man can not develop the vigor and strength of character which is possible to a healthy, robust, cheerful man. There is an inherent love in the human mind for *wholeness*, a demand that man shall come up to the highest standard; and there is an inherent protest or contempt for preventable deficiency. Nature, too, demands that man be ever at the top of his condition.

As we stand upon the seashore while the tide is coming in, one wave reaches up the beach far higher than any previous one, then recedes, and for some time none that follows comes up to its mark, but after a while the whole sea is there and beyond it. So now and then there comes a

man head and shoulders above his fellow men, showing that Nature has not lost her ideal, and after a while even the average man will overtop the highest wave of manhood yet given to the world.

Apelles hunted over Greece for many years, studying the fairest points of beautiful women, getting here an eye, there a forehead and there a nose, here a grace and there a turn of beauty, for his famous portrait of a perfect woman which enchanted the world. So the coming man will be a composite, many in one. He will absorb into himself not the weakness, not the follies, but the strength and the virtues of other types of men. He will be a man raised to the highest power. He will be a self-centered, equipoised, and ever master of himself. His sensibility will not be deadened or blunted by violation of Nature's laws. His whole character will be impressionable, and will respond to the most delicate touches of Nature.

The first requisite of all education and discipline should be man-timber. Tough timber must come from well grown, sturdy trees. Such wood can be turned into a mast, can be fashioned into a piano or an exquisite carving. But it must become timber first. Time and patience develop the sapling into the tree. So through discipline, education, experience, the sapling child is developed into hardy mental, moral, physical man-timber.

If the youth should start out with the fixed determination that every statement he makes shall be the exact truth; that every promise he makes shall be redeemed to the letter; that every appointment shall be kept with the strictest faithfulness and with full regard for other men's time; if he should hold his reputation as a priceless treasure, feel that the eyes of the world are upon him that he must not deviate a hair's breadth from the truth and right; if he should take such a stand at the outset, he would, like George Peabody, come to have almost unlimited credit and the confidence of everybody who knows him.