WILEY FINANCE

Derivatives demystified

A Step-by-Step Guide to Forwards, Futures, Swaps and Options SECOND EDITION

ANDREW M. CHISHOLM

Derivatives Demystified

For other titles in the Wiley Finance series please see www.wiley.com/finance

Derivatives Demystified

A Step-by-Step Guide to Forwards, Futures, Swaps and Options

Second Edition

Andrew M. Chisholm



This edition first published 2010 © 2010 John Wiley & Sons, Ltd

Registered office

John Wiley & Sons Ltd, The Atrium, Southern Gate, Chichester, West Sussex, PO19 8SQ, United Kingdom

For details of our global editorial offices, for customer services and for information about how to apply for permission to reuse the copyright material in this book please see our website at www.wiley.com.

The right of the author to be identified as the author of this work has been asserted in accordance with the Copyright, Designs and Patents Act 1988.

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, except as permitted by the UK Copyright, Designs and Patents Act 1988, without the prior permission of the publisher.

Wiley also publishes its books in a variety of electronic formats. Some content that appears in print may not be available in electronic books.

Designations used by companies to distinguish their products are often claimed as trademarks. All brand names and product names used in this book are trade names, service marks, trademarks or registered trademarks of their respective owners. The publisher is not associated with any product or vendor mentioned in this book. This publication is designed to provide accurate and authoritative information in regard to the subject matter covered. It is sold on the understanding that the publisher is not engaged in rendering professional services. If professional advice or other expert assistance is required, the services of a competent professional should be sought.

Library of Congress Cataloging-in-Publication Data

Chisholm, Andrew, 1959– Derivatives demystified : a step-by-step guide to forwards, futures, swaps and options / Andrew M. Chisholm. – 2nd ed. p. cm. Includes bibliographical references and index. ISBN 978-0-470-74937-1 (hardback), ISBN 978-0-470-97031-7 (ebk), ISBN 978-0-470-97153-6 (ebk), ISBN 978-0-470-97154-3 (ebk) 1. Derivative securities. I. Title. HG6024.A3C487 2010 332.64'57–dc22

2010013114

A catalogue record for this book is available from the British Library.

Typeset in 10/12pt Times by Aptara Inc., New Delhi, India Printed in Great Britain by CPI Antony Rowe, Chippenham, Wiltshire Dedicated to the memory of Mirek Piskáček

Profit . . . attaches to the creation of new things, to the realisation of the future value system. Without development there is no profit, and without profit no development. For the capitalist system it must be further added that without profit there would be no accumulation of wealth.

Joseph Schumpeter

Contents _____

Acknowledgements		xix
1	The Origins and Growth of the Market	1
	Definitions	1
	Derivatives Building Blocks	1
	Forwards	2
	Futures	
	Swaps	2 2 2
	Options	2
	Market Participants	3
	Dealers	3
	Hedgers	3
	Speculators	4
	Arbitrageurs	4
	Supporting Organizations	4
	Early Origins of Derivatives	5
	Derivatives in the USA	6
	Overseas Developments, Innovation and Expansion	7
	An Example of Recent Innovation: Weather Derivatives	7
	Temperature-Linked Derivatives	8
	The value connection	8
	Summary and basis risks	9
	The Wild Beast of Finance?	9
	Enter Warren Buffett	10
	Lessons from Recent History	10
	Hammersmith & Fulham Council (1988/9)	10
	Metallgesellschaft (1993)	10
	Orange County (1994)	11
	Barings Bank (1995)	11
	Long-Term Capital Management (1998)	12
	Enron (2001)	12
	Allied Irish Banks (2002)	12
	AIG, Merrill Lynch and Lehman Brothers (2008)	13

	Creative Destruction and Contagion Effects	13
	The Modern OTC Derivatives Market	13
	The Exchange-Traded Derivatives Market	15
	Chapter Summary	15
2	Equity and Currency Forwards	17
	Introduction	17
	Equity Forward Contract	17
	The Forward Price	18
	Establishing the fair forward price	19
	Components of the forward price	19
	The Forward Price and Arbitrage Opportunities	19
	Closing the gap	20
	The forward price and commodities	20
	The Forward Price and the Expected Payout	20
	Expected payout from a forward	21
	Foreign Exchange Forwards	21
	The forward FX rate	22
	Managing Currency Risk	22
	Profits and losses on the export deal	22
	Hedging with an Outright Forward FX Deal	23
	Showing the results in a graph	23
	The Forward Foreign Exchange Rate	24
	The Forward FX Rate and Arbitrage Opportunities	25
	Forward Points	26
	Calculating forward points	26
	FX Swaps	27
	Applications of FX Swaps	28
	Effects of the FX swap deal	28
	Chapter Summary	28
3	Forward Rate Agreements	31
	Introduction	31
	FRA Case Study: Corporate Borrower	31
	The FRA settlement	32
	Effective borrowing rate	32
	Results of the FRA Hedge	33
	The FRA hedge illustrated	33
	The FRA contract period	34
	The FRA as Two Payment Legs	34
	Net position with FRA hedge	35
	Dealing in FRAs	36
	The dealer's overall position	36
	FRA bid and ask rates	36
	Forward Interest Rates	37
	Chapter Summary	37

4	Commodity and Bond Futures	39
	Introduction	39
	The Margining System and the Clearing House	39
	Users of Futures Contracts	40
	Hedgers	40
	Speculators	40
	Arbitrageurs	40
	Commodity Futures	41
	Futures Prices and the Basis	42
	The basis	42
	US Treasury Bond Futures	43
	Tick size and tick value	43
	Bond futures profit and loss calculations	44
	US Treasury Bond Futures: Delivery Procedures	44
	Conversion or price factors	44
	Gilt Futures	45
	The Cheapest-To-Deliver (CTD) Bond	45
	Chapter Summary	46
5	Interest Rate and Equity Futures	47
	Introduction	47
	Eurodollar Futures	47
	Final settlement value	48
	Trading Eurodollar Futures	48
	Calculating trading profits and losses	49
	Profits and losses in interest rate terms	49
	Close out before expiry	49
	Hedging with Interest Rate Futures	50
	Eurodollar futures hedge in a graph	50
	Interest Rate Futures Prices	50
	Arbitrage example	51
	No arbitrage relationships	51
	Equity Index Futures	52
	CME S&P 500 futures price quotation and basis	52
	Other major equity index futures contracts	53
	Applications of S&P 500 Index Futures	53
	Hedging with equity index futures	53
	FT-SE 100 Index Futures Contracts	54
	Trading campaign: Day 1	54
	Trading campaign: Day 2	55
	Trading campaign: Day 3	55
	Establishing Net Profits and Losses	55
	Exchange delivery settlement price (EDSP)	56
	Single Stock Futures (SSFs)	56
	The future of single stock futures	57
	Chapter Summary	57

ix

6	Interest Rate Swaps	59
	Introduction	59
	Interest Rate Swap Structure	59
	Basic Single-Currency Interest Rate Swap	60
	Swap payment in one year	60
	Swap payment in two years	61
	The Swap as a Package of Spot and Forward Deals	61
	Rationale for the Swap Deal	62
	Swap Terminology and Swap Spreads	62
	Overnight index swaps	63
	Typical Swap Applications	63
	Fixing a borrowing rate	63
	Asset swap	64
	Asset-liability management (ALM)	64
	Switching to a fixed return	64
	Interest Rate Swap Variants	64
	Cross-Currency Interest Rate Swaps	65
	1. Swap with Americo	66
	2. Swap with Britco	66
	Net Borrowing Costs Using a Cross-Currency Swap	66
	The swap dealer's position	67
	Why does everyone win?	67
	Inflation Swaps	67
	Chapter Summary	68
7	Equity and Credit Default Swaps	69
'	Introduction to Equity Swaps	69
	Equity Swap Case Study	69
	First swap payment	70
	Second swap payment	70
	Economic exposure	71
	Other Applications of Equity Swaps	71
	Total return equity swap	72
	Equity Index Swaps	73
	DAX equity index swap	73
	Hedging an Equity Index Swap	74
	Profit on the hedged swap	75
	Credit Default Swaps	75
	Credit Default Swap: Basic Structure	76
	CDS physical settlement	76
	CDS cash settlement	76
	Credit events	70
	Credit Default Swap Applications	77
	Credit Spreads	78
	The CDS Premium and the Credit Spread	78
	Cheapest-to-deliver (CTD) option	78
	Counterparty risk and CDS contracts	79
	Counterparty lisk and CDS contracts	19

		Contents	xi
	Pricing Models for CDS Premium		80
	Establishing the CDS premium		80
	Index Credit Default Swaps		80
	Index CDS example		80
	Applications of index CDS deals		81
	Basket Credit Default Swaps		81
	FTD basket default swap		81
	STD basket default swap		82
	Chapter Summary		82
8	Fundamentals of Options		83
Č	Introduction		83
	Definitions		83
	Types of Options		83
	Basic Option Trading Strategies		84
	Intrinsic value		85
	Time value		85
	Total option value		85
	Long Call: Expiry Payoff Profile		85
	Downside and upside		86
	Long call and cash position compared		86
	Short Call: Expiry Payoff Profile		87
	Long Put: Expiry Payoff Profile		88
	Long put expiry payoff profile		89
	Long put versus shorting the stock		89
	Short Put: Expiry Payoff Profile		90
	Summary: Intrinsic and Time Value		90
9	Hedging with Options		93
	Chapter Overview		93
	Futures Hedge Revisited		93
	Results of a futures hedge		93
	Protective Put		93
	Protective put example		94
	Maximum loss with protective put		95
	Other break-even levels		96
	Hedging with ATM Put Option		96
	Covered Call Writing		97
	Maximum profit on the covered call		97
	Equity Collar		98
	Zero-Cost Equity Collar		99
	Protective PUT with a Barrier Option		100
	Barrier option terms		101
	Advantages and disadvantages		101
	Behaviour of Barrier Options		101
	Chapter Summary		102

10	Exchange-Traded Equity Options	103
	Introduction	103
	Basic Concepts	103
	Covered warrants	104
	CBOE Stock Options	104
	Expiry payoff profile	105
	Early exercise	105
	UK Stock Options on NYSE Liffe	106
	Exercise style	106
	Corporate actions and early exercise	107
	CME S&P 500 Index Options	107
	Option premium	107
	Long S&P 500 put: expiry payoff profile	108
	FT-SE 100 Index Options	109
	Chapter Summary	109
11	Currency or FX Options	111
	Introduction	111
	Users of Currency Options	111
	Hedging FX Exposures with Options: Case Study	112
	Performance of the hedge	112
	Graph of Hedged and Unhedged Positions	113
	Hedging with a Zero-Cost Collar	114
	Reducing Premium on FX Hedges	115
	Barrier option	115
	Pay-later option	115
	Instalment option	115
	Compound Options	116
	Hedging application	116
	Compound option structure	116
	Exchange-Traded Currency Options	117
	CME currency options	117
	PHLX world currency options	117
	Chapter Summary	118
12	Interest Rate Options	119
	Introduction	119
	OTC Interest Rate Options	119
	OTC Interest Rate Option Case Study	120
	Caplet exercise and settlement	121
	Hedging a Loan with a Caplet	121
	Results of the hedge	122
	Interest Rate Cap	123
	Pricing caplets and caps	123
	Interest Rate Collar	123
	Zero-cost collar case study	124

		Contents	xiii
	Interest Rate Swap and Swaption		124
	Payer swaption		125
	Summary of Interest Rate Hedging Strategies		125
	Eurodollar Options		126
	Trading Eurodollar options		126
	Profits and losses on Eurodollar options		126
	Euro and Sterling Interest Rate Options		127
	Bond Options		127
	Hedging		128
	Zero-cost collar		128
	Covered call writing		128
	Leveraged position taking		128
	Exchange-Traded Bond Options		128
	Euro-bund options (OGBL)		129
	Long gilt option		129
	Chapter Summary		130
13	Option Valuation Concepts (1)		131
	Introduction		131
	Black-Scholes model		131
	The Concept of a Riskless Hedge		132
	A Simple Option Pricing Model		132
	Constructing a riskless hedge		133
	Purpose of the hedge		133
	Option Fair Value		134
	Extending the Binomial Model		134
	Dynamic hedging		135
	Cost of Dynamic Hedging		135
	The Black-Scholes Option Pricing Model		136
	Inputs to Black-Scholes		136
	Model inputs: spot price and strike price		136
	Model inputs: time to expiry and cost of carry		137
	Model input: volatility		137
	Historical Volatility		137
	Standard deviation		138
	Measuring and Using Historical Volatility		139
	Application to Black-Scholes		140
	Chapter Summary		140
14	Option Valuation Concepts (2)		141
	Introduction		141
	Problems with Historical Volatility		141
	Implied Volatility		142
	Applications of implied volatility		142
	Black-Scholes Model Assumptions		143
	Normal distribution		143
	Continuous random walk		143

	Dynamic hedging	143
	Fixed volatility	143
	Value of a Call Option	143
	Time value for an in-the-money option	144
	Value of a Put Option	144
	Equity Index and Currency Options	145
	Value of an FX call option	146
	Pricing Interest Rate Options	146
	Bond option pricing example	146
	Black model	147
	The Black model and interest rates	147
	Chapter Summary	148
15	L	149
	Introduction	149
	Delta (Δ or δ)	149
	Delta Behaviour	150
	Delta as the slope on the option price curve	150
	Delta as the Hedge Ratio	151
	Constructing the delta hedge	151
	The Effects of Changes in Delta	152
	Sensitivity of the delta hedge	152
	Readjusting the Delta Hedge	153
	Gamma (Γ or γ)	153
	Position gamma	154
	Gamma and the Spot Price of the Underlying	154
	Gamma curve	155
	Gamma and Time to Expiry	155
	Gamma curve	156
	Theta (Θ)	156
	Measuring theta	157
	Vega or Kappa (κ)	157
	Vega graph	158
	Rho (ρ)	158
	Rho on call options	158
	Rho on put options	159
	Summary of Greeks	159
	Chapter Summary	160
16		161
	Introduction	161
	Bull Spread	161
	Bull spread with puts	162
	Bull Position with Digital Options	162
	Spot Price and Con Value	163
	Bear Spread	164
	Closing out before expiry	165

The Greeks for the Bear Spread 165 A high gamma trade 166 Put or Bear Ratio Spread 166 Long Straddle 167 Long Straddle Current Payoff Profile 168 Positive gamma 168 Potential Risks with a Long Straddle 169 Chapter Summary 170 17 Option Trading Strategies (2) 171 Introduction 171 Chooser Option 171 Net of the chooser 171 Short Straddle 172 Expiry payoff profile 172 Negative gamma 173 Potential Profits with a Short Straddle 175 Managing the Risk on a Short Straddle 175 Dynamic hedging 176 Short Strangle 177 New Ways of Trading Volatility 177 Calendar or Time Spread 178 Theta values 179 Risks with the calendar spread 179 Risks with the calendar spread 179 Risks with the calendar spread 181 Investors in Convertible Bonds 182 Advantag			Contents	XV
A high gamma trade166Put or Bear Ratio Spread166Long Straddle167Long Straddle Current Payoff Profile168Positive gamma168Potential Risks with a Long Straddle169Chapter Summary17017Option Trading Strategies (2)171Introduction171Chooser Option171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Risks with the calendar spread181Introduction181Introduction181Introduction183Bond value183Parity or conversion value183Conversion Premium184Conversion Premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage Trade186Convertible Arbitrage Trade186Portits and Risks with the CB Arbitrage Trade187Risks with CB Arbitrage Trade186Convertible Arbitrage Trade186Port		The Greeks for the Bear Spread		165
Put or Bear Ratio Spread166Long Straddle167Long Straddle Current Payoff Profile168Positive gamma168Potential Risks with a Long Straddle169Chapter Summary170 17Option Trading Strategies (2) 171Introduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible Bonds181Introduction181Introduction183Bond value183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage trade187Risks with the CB Arbitrage Trade186Convertible Arbitrage trade188Mandatorily Convertibles and Exchangeables188Mandatorily Convertibles and Exchangeables188		•		
Long Straddle Current Payoff Profile167Long Straddle Current Payoff Profile168Positive gamma168Potential Risks with a Long Straddle169Chapter Summary17017Option Trading Strategies (2)171Introduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary17018Convertible Bonds181Introduction181Introduction182Advantages for issuers182Advantages for issuers183Parity or conversion value183Convertible Bonds183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage Trade187Parity or conversion premium183Parity or conversion premium184The conversion premium185Other Factors Affecting CB Value186Convertible Arbitrage Trade1				
Long Straddle Current Payoff Profile168Positive gamma168Potential Risks with a Long Straddle169Chapter Summary17017Option Trading Strategies (2)171Introduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Stradgle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Risks with the calendar spread179Chapter Summary17918Convertible Bonds181Introduction181Investors in Convertible Bonds182Advantages for issuers182CB Measures of Value183Conversion premium183Conversion premium183Conversion premium183Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage Trade186Parity or conversion value185Convertible Arbitrage Trade186Convertible Arbitrage Trade186Convertible Arbitrage Trade186Convertible Arbitrage Trade<		-		
Positive gamma168Potential Risks with a Long Straddle169Chapter Summary17017Option Trading Strategies (2)171Introduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Stradgle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Risks with the calendar spread181Introduction181Introduction181Introduction183Bond value183Parity or convertible Bonds183Convertible Bonds183Parity or convertion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage Trade186Profits and Risks with th CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade188Mandatorily Convertibles and Exchangeables188				
Potential Risks with a Long Straddle169 Chapter Summary17Option Trading Strategies (2)171 Introduction17Option Trading Strategies (2)171 Introduction17Value of the chooser171 Value of the chooser17Value of the chooser171Short Straddle172 Expiry payoff profile172 Short Straddle Current Payoff Profile17Negative gamma173 Potential Profits with a Short Straddle175 Current payoff recalculated175Current payoff recalculated175 Dynamic hedging176 Short Strangle177New Ways of Trading Volatility177 Calendar or Time Spread178 Theta values18Convertible and Exchangeable Bonds181 Introduction181 Introduction18Sond value183 Bond value183 Bond value183 Conversion premium18Conversion premium183 Conversion premium184 Conversion premium18Conversion premium185 Convertible Bonds181 Conversion premium18Conversion premium184 Conversion premium185 Convertible Arbitrage18Conversion premium185 Convertible Arbitrage186 Convertible Arbitrage18Convertible Arbitrage186 Convertible Arbitrage Trade186 Convertible Arbitrage Trade18Convertible Arbitrage Trade186 Convertible Arbitrage Trade186 Convertible Arbitrage Trade18Convertible Arbitrage Trade186 Convertible Arbitrage Trade186 C				
Chapter Summary17017Option Trading Strategies (2)171Introduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Stradgle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary17918Convertible Bonds181Introduction181Investors in Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage Trade188Mandatorily Convertibles and Exchangeables188				
Inroduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Strangle176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds182Advantages for issuers182Advantages for issuers183Don value183Conversion premium184Conversion premium184Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Cither Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with t				
Inroduction171Chooser Option171Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Strangle176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread179Risks with the calendar spread179Chapter Summary179Chapter Summary179 18 Convertible Bonds181Introduction181Investors in Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Conversion premium184Conversion premium184Conversion premium184Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade188Mandatorily Convertibles and Exchangeables188	17	Option Trading Strategies (2)		171
Value of the chooser171Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle176Short Strangle176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179Chapter Summary17918Convertible Bonds181Investors in Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage Trade187Risks with the CB Arbitrage Trade187Risks with CB arbitrage Trade186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage Trade186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitr				171
Short Straddle172Expiry payoff profile172Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers183CB Measures of Value183Bond value183Parity or conversion value183Conversion Premium184Conversion premium184Conversion premium185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with the CB Arbitrage Trade188Mandatorily Convertibles and Exchangeables188Mandatorily Convertibles and Exchangeables188		Chooser Option		171
Expiry payoff profile172Short Straddle Current Payoff Profile173Potential Profits with a Short Straddle173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible Bonds181Investors in Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade188Mandatorily Convertibles and Exchangeables188Mandatorily Convertibles and Exchangeables188		Value of the chooser		171
Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Investors in Convertible Bonds181Investors in Convertible Bonds182Advantages for issuers183CB Measures of Value183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade186Manatorily Convertibles and Exchangeables188Mandatorily Convertibles and Exchangeables188		Short Straddle		172
Short Straddle Current Payoff Profile172Negative gamma173Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Investors in Convertible Bonds181Investors in Convertible Bonds182Advantages for issuers183CB Measures of Value183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade186Profits and Risks with the CB Arbitrage Trade186Manatorily Convertibles and Exchangeables188Mandatorily Convertibles and Exchangeables188		Expiry payoff profile		172
Potential Profits with a Short Straddle175Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Investors in Convertible Bonds181Investors of Convertible Bonds182Advantages for issuers183Bond value183Parity or conversion value183Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				172
Current payoff recalculated175Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Investors in Convertible Bonds181Investors of Convertible Bonds182Advantages for issuers183Bond value183Parity or conversion value183Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		Negative gamma		173
Managing the Risk on a Short Straddle175Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion Premium184Conversion Premium184Conversion Premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		Potential Profits with a Short Straddle		175
Dynamic hedging176Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		Current payoff recalculated		175
Short Strangle177New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				175
New Ways of Trading Volatility177Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Convertible Arbitrage186Mandatorily Convertibles and Exchangeables188		Dynamic hedging		176
Calendar or Time Spread178Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Conversion premium184Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		•		
Theta values179Risks with the calendar spread179Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium184Conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Risks with the calendar spread179 Chapter Summary18Convertible and Exchangeable Bonds181 IntroductionIntroduction181Investors in Convertible Bonds182 Advantages for issuersAdvantages for issuers182 CB Measures of ValueBond value183 Bond valueParity or conversion value183 Conversion premiumConversion Premium and Parity184 The conversion premiumConvertible Arbitrage186 Classic CB arbitrageConvertible Arbitrage186 Convertible ArbitrageProfits and Risks with the CB Arbitrage Trade187 Risks with CB arbitrage tradeMandatorily Convertibles and Exchangeables188		-		
Chapter Summary179 18 Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
18Convertible and Exchangeable Bonds181Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Introduction181Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Convertible Arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		Chapter Summary		179
Investors in Convertible Bonds181Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188	18			181
Issuers of Convertible Bonds182Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Advantages for issuers182CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
CB Measures of Value183Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Bond value183Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Parity or conversion value183Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Conversion premium184Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Conversion Premium and Parity184The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		•		
The conversion premium185Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		-		
Other Factors Affecting CB Value185Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		•		
Convertible Arbitrage186Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Classic CB arbitrage186Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		e		
Convertible Arbitrage Example186Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		•		
Profits and Risks with the CB Arbitrage Trade187Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188		•		
Risks with CB arbitrage trade188Mandatorily Convertibles and Exchangeables188				
Mandatorily Convertibles and Exchangeables 188		6		
Simple example of ME bond 188		Simple example of ME bond		188

	Structuring a Mandatorily Exchangeable (ME) Bond	189
	Capital gains and losses on the ME bond	189
	Chapter Summary	190
19	Structured Securities	193
	Introduction	193
	Capital Protection Equity-Linked Notes	193
	ELN maturity value	194
	Capital guarantee	194
	Generating the participation	194
	Calculating the participation rate	195
	Expiry Value of 100% Capital Protection Notes	195
	100% Participation Equity-Linked Notes	196
	Features of the 100% participation notes	197
	Capped Participation Equity-Linked Notes	197
	Structure of the capped ELNs	198
	Average Price Notes	199
	Cost of average price options	199
	Locking in Interim Gains: Cliquet Options	200
	Using a cliquet option	200
	Securitization and CDOs	201
	The Basic CDO Structure	202
	Credit enhancement	202
	The senior tranche	202
	Rationale for Securitization	203
	Arbitrage CDOs	203
	The future of the CDO market	203
	Synthetic CDOs	203
	Risk on the AAA tranche	204
	Chapter Summary	205
20	Clearing, Settlement and Operational Risk	207
	Introduction	207
	Risk Management in General	207
	Settlement of Exchange-Traded Derivatives	208
	Major Clearing Houses	209
	Confirmation and Settlement of OTC Deals	210
	Default risk on OTC deals	210
	Controlling Counterparty Risk on OTC Derivatives	211
	Operational Risk	211
	Trade capture	211
	Confirmation	212
	Settlement	212
	Nostro reconciliation	212
	Position valuation	212
	Collateral and funding management	212
	Management information systems (MIS)	212

xvi

	Contents	xvii
Best Practice in Operational Risk Management		213
Segregation of duties		213
Chapter Summary		213
Appendix A: Financial Calculations		215
Appendix B: Exotic Options		235
Appendix C: Glossary of Terms		239
Index		255

Acknowledgements

My thanks to Sam Whittaker at Wiley who commissioned the first edition of this book, and to Sir George Mathewson who started me off on this route many years ago. I am grateful to Richard Harrington and Neil Schofield who commented on certain new material included in this new edition, and to Pete Baker and Aimée Dibbens for keeping me on track. Thanks are also due to Brian Scott-Quinn and other friends who encouraged me to 'work on'. The late Mirek Piskáček posed me many good questions about the recent travails in the financial markets, and about the wider social effects of derivatives trading, which I did my level best to answer. We all miss him. Finally, but not least, I thank my wife Sheila for her constant support and forbearance.

The Origins and Growth of the Market

DEFINITIONS

A **derivative** is an asset whose value is derived from that of some other asset, known as the **underlying**.

As an example, suppose you agree a contract with a dealer that gives you the **option** to buy a fixed quantity of gold at a fixed price of \$100 at any time in the next three months. The gold is currently worth \$90 in the world spot market. (A spot market is where a commodity or financial asset is bought or sold for immediate delivery.)

The option contract is a derivative and the underlying asset is gold. If the value of gold increases then so too does the value of the option, because it gives you the right (but not the obligation) to buy the metal at a fixed price. This can be seen by taking two extreme cases. Suppose that soon after the option contract is agreed the spot value of the gold specified in the contract rises to \$150. Alternatively, suppose the price collapses to \$50.

- **Spot Price Rises to** \$150. If this happens you can exercise (take up) the option, buy the gold for \$100 via the option and then sell the gold at a profit on the open market. The option has become rather valuable.
- Spot Price Falls to \$50. It is much cheaper to buy the gold in the spot market than to acquire it by exercising the option. Your option is virtually worthless. It is unlikely that it will ever be worth exercising.

As discussed in Chapter 8, because an option contract provides flexibility (it does not have to be exercised) an initial fee has to be paid to the dealer who writes or creates the option. This is called the **option premium**.

Derivatives are based on a very wide range of underlying assets. This includes metals such as gold and silver; commodities such as wheat and orange juice; energy resources such as oil and gas; and financial assets such as shares, bonds and foreign currencies. In all cases, the link between the derivative and the underlying commodity or financial asset is one of value. An option to buy a quantity of IBM shares at a fixed price is a derivative because if the underlying IBM share price increases then so too does the value of the option.

DERIVATIVES BUILDING BLOCKS

In the modern world there is a huge variety of different derivative products. These are either traded on **organized exchanges** or agreed directly with dealers in what is known as the **over-the-counter** (OTC) market. The good news is that the more complex structures are constructed from simple building blocks – forwards and futures, swaps and options. These are defined below.

Forwards

A forward contract is made directly between two parties. In a **physically delivered** forward contract one party agrees to buy an underlying commodity or financial asset on a future date at an agreed fixed price. The other party agrees to deliver that item at the stipulated price. Both sides are obliged to go through with the contract, which is a legal and binding commitment, irrespective of the value of the underlying at the point of delivery.

Some forward contracts are **cash-settled** rather than through the physical delivery of the underlying. This means that the difference between the fixed price stipulated in the contract and the actual market value of the underlying commodity or financial asset at the expiry of the contract is paid in cash by one party to the other.

Since forwards are privately negotiated, the terms and conditions can be customized. However, there is a risk that one side might default on its contractual obligation unless some kind of guarantee can be put in place.

Futures

A futures contract is essentially the same as a forward, except that the deal is made through an organized and regulated exchange rather than being negotiated directly between two parties.

In a physically delivered contract one side agrees to deliver a commodity or asset on a future date (or within a range of dates) at a fixed price, and the other party agrees to take delivery. In a cash-settled futures contract the difference between the fixed price and the actual market value of the underlying at expiry is settled in cash.

Traditionally there are three key differences between forwards and futures, although as discussed later the distinctions have blurred somewhat in recent years. Firstly, a futures contract is guaranteed against default. Secondly, futures are standardized, in order to promote active trading. Thirdly, profits and losses on futures are realized on a daily basis to prevent them from accumulating. The process is explained in detail in later chapters.

Swaps

A swap is an agreement made between two parties to exchange payments on regular future dates, where each payment leg is calculated on a different basis.

For example, suppose that a US company has to make interest payments on a euro loan over the next five years. Unfortunately its income is in US dollars, so it is exposed to changes in the exchange rate between the euro and the dollar. The firm can enter into a **currency swap** with a bank, in which the bank gives it the euros it needs on the required dates to make its loan payments. In return it makes payments to the bank in US dollars.

Although it is often considered as one of the most basic derivative products, a swap is actually composed of a series of forward contracts. Chapter 6 illustrates this fact with the example of an interest rate swap contract.

Options

A call option gives the holder the right to buy an underlying asset by a certain date at a fixed price. A put option conveys the right to sell an underlying asset by a certain date at a fixed price. As noted above, the purchaser of an option has to pay an initial fee called a premium

Strategy	Premium	Characteristic
Buy a call	Pay	Right to buy the underlying at a fixed price.
Write a call	Receive	Obligation to deliver the underlying if exercised.
Buy a put	Pay	Right to sell the underlying at a fixed price.
Write a put	Receive	Obligation to take delivery of the underlying if exercised.

 Table 1.1
 Summary of four basic options strategies

to the seller or writer of the contract. This is because the option provides flexibility for the purchaser – it need never be exercised.

Table 1.1 summarizes the four basic options strategies. Note that the most money the buyer of an option can ever lose on the deal is the initial premium paid for the contract. This is the case for a call and for a put option.

MARKET PARTICIPANTS

Derivatives have a very wide range of applications in business as well as in finance and banking. There are four main types of participants in the derivatives market: dealers, hedgers, speculators and arbitrageurs. However the same individuals and organizations may play different roles in different market circumstances.

Dealers

Derivatives contracts are bought and sold by dealers working for banks and securities houses. Some contracts are traded on exchanges, others are OTC transactions.

In a large investment bank the derivatives function is now a highly specialized affair. Marketing and sales staff speak to clients about their needs. Experts help to assemble solutions to those problems using combinations of forwards, swaps and options. Any risk that the bank assumes as a result of providing tailored products for clients is managed by the traders who run the bank's derivatives books. Meantime, risk managers keep an eye on the overall level of risk the bank is running; and mathematicians – known as 'quants' – devise the tools required to price new products.

Originally large banks tended to operate solely as intermediaries in the derivatives business, matching buyers and sellers. Over time, however, they assumed more and more risk themselves.

Hedgers

Corporations, investors, banks and governments all use derivative products to hedge or reduce their exposure to market variables such as interest rates, share prices, bond prices, currency exchange rates and commodity prices.

The classic example is the farmer who sells a futures contract to lock into a price for delivering a crop on a future date. The buyer might be a food processing company that wishes to fix a price for taking delivery of the crop in the future, or a speculator.

Another typical case is that of a company due to receive a payment in a foreign currency on a future date. It enters into a forward contract to sell the foreign currency to a bank and receive a predetermined quantity of domestic currency. Or it purchases an option which gives it the right but not the obligation to sell the foreign currency at a set rate.

Speculators

Derivatives are very well suited to speculating on the prices of commodities and financial assets and on market variables such as interest rates, stock market indices and currency exchange rates. Generally speaking, it is much less expensive to create a speculative position using derivatives than by trading the underlying commodity or financial asset. As a result, the potential returns are that much greater.

A classic case is the trader who believes that increasing demand or reduced supply is likely to boost the market price of oil. Since it would be too expensive to buy and store the physical commodity, the trader buys exchange-traded futures contracts agreeing to take delivery of oil on a future delivery date at a fixed price. If the oil price rises in the spot market, the value of the futures contracts will also rise and they can be sold back into the market at a profit.

In fact if the trader buys and then sells the futures contracts before they reach the delivery point the trader never has to take delivery of any actual oil. The profit from the trades is realized in cash.

Arbitrageurs

An arbitrage is a deal that produces risk-free profits by exploiting a mispricing in the market. A simple example occurs when a trader can buy an asset cheaply in one location and simultaneously arrange to sell it in another for a higher price. Such opportunities are unlikely to persist for very long, since arbitrageurs would rush in to buy the asset in the 'cheap' location, thus closing the pricing gap.

In the derivatives business arbitrage opportunities typically arise because a product can be assembled in different ways out of different building blocks. If it is possible to sell a product for more than it costs to buy the constituent parts, then a risk-free profit can be generated. In practice the presence of transaction costs often means that only the large market players can profit from such opportunities.

In fact many so-called arbitrage deals constructed in the financial markets are not entirely risk-free. They are designed to exploit differences in the market prices of products which are very similar, but not completely identical. For this reason they are sometimes (and more accurately) called **relative value** trades.

SUPPORTING ORGANIZATIONS

There are, in addition, many individuals and organizations supporting the derivatives market and helping to ensure orderly and efficient dealings. For example, those who are not members of a futures and options exchange have to employ a broker to transact or 'fill' their orders on the market. A broker acts as an agent and takes an agreed fee or commission. The smaller brokers operate through larger banks and securities houses.

Trading in derivatives generally is overseen and monitored by government-appointed regulatory organizations. For example, the US Commodity and Futures Trading Commission (CFTC) was created by Congress in 1974 as an independent agency to regulate commodity futures and options markets in the United States. Market participants have also set up their own trade bodies, such as the International Swaps and Derivatives Association (ISDA) which promotes best practice in the OTC derivatives industry and develops and publishes legal documentation. (Chapter 20 discusses the widelyused ISDA Master Agreement.)

Trade prices on exchanges are reported and distributed around the world by electronic news services such as Reuters and Bloomberg. Finally, information technology companies provide essential infrastructure for the derivatives market, including systems designed to value derivative products, to distribute dealer quotations and to record and settle trades.

EARLY ORIGINS OF DERIVATIVES

The history of derivatives goes back a very long way. In Book One of his *Politics*, Aristotle tells a story about the Greek philosopher Thales who concluded (by means of astronomical observations) that there would be a bumper crop of olives in the coming year. Thales bought options on a large number of olive presses. He was not obliged to exercise the contracts if the harvest was poor – in which case his losses would have been restricted to the original price paid for the options.

In the event the harvest was excellent. Thales exercised his options and was then able to rent out the olive presses to others at a substantial profit. Some argued that this proves that philosophers can easily make money if they choose to, but that their minds are focused on higher things. Aristotle (who knew a thing or two about philosophy) was rather less impressed. He thought Thales' scheme was based on cornering or monopolizing the market for olive presses rather than any particularly brilliant insight into the prospects for the olive harvest.

Forwards and futures are equally ancient. In medieval times sellers of goods at European fairs signed contracts promising delivery on future dates. Commodity futures can be traced back to rice trading in Osaka in the 1600s. Feudal lords collected their taxes in the form of rice, which they sold in Osaka for cash. Successful bidders were issued with vouchers that were freely transferable. Eventually it became possible to trade standardized contracts on rice (similar to modern futures) by putting down a deposit that was a relatively small fraction of the value of the underlying rice.

The Osaka rice market attracted speculators, as well as hedgers who were seeking to manage the risks associated with fluctuations in the market value of the rice crop.

Tulip Mania and the Amsterdam Market

The tulip mania in sixteenth-century Holland, which saw bulbs being bought and sold in Amsterdam at hugely inflated prices, also saw the introduction of trading in tulip forwards and options. The bubble burst spectacularly in 1637. Derivatives on shares also appeared on the Amsterdam Stock Exchange by the seventeenth century. Traders could deal in call and put options which provided the right to buy or to sell shares on future dates at predetermined prices.

London superseded Amsterdam as Europe's main financial centre, and derivative contracts started to trade in the London market. The development was at times controversial. In the 1820s problems arose on the London Stock Exchange over trading in call and put options. Some members condemned the practice outright. Others argued that dealings in options greatly

increased the volume of transactions on the exchange, and strongly resisted any attempts at interference.

The committee of the exchange tried to ban options, but it was eventually forced to back down when it became clear that some members felt so strongly about the matter that they were prepared to subscribe funds to found a rival exchange.

DERIVATIVES IN THE USA

Stock options (options on individual shares) were being traded in the US as early as the 1790s, very soon after the foundation of the New York Stock Exchange.

The next big step forward followed the foundation of the Chicago Board of Trade (CBOT) in 1848 by 83 Chicago merchants. The earliest forward contract (on corn) was traded on the CBOT in 1851 and the practice rapidly gained in popularity.

In 1865, following a number of defaults on forward deals, the CBOT formalized grain trading by developing standardized agreements called **futures contracts**. The exchange required buyers and sellers operating in the grain markets to deposit collateral called **margin** against their contractual obligations. Futures trading later attracted speculators as well as food producers and food-processing companies.

Trading volumes in the US expanded as new exchanges were formed in the late nineteenth and early twentieth centuries. The New York Cotton Exchange (later part of the New York Board of Trade) was founded in 1870. The Chicago Butter and Egg Board was founded in 1898, becoming the Chicago Mercantile Exchange (CME) in 1919. It became possible to trade futures contracts based on a wide range of commodities and (later) metals.

ICE

IntercontinentalExchange[®] (ICE) acquired the New York Board of Trade in 2007, which is now renamed ICE Futures U.S.[®] ICE also acquired the International Petroleum Exchange in 2001, now renamed ICE Futures Europe. ICE is a public company founded in 2000 and is a constituent of the S&P 500 index of top US shares.

Futures on financial assets are much more recent in origin. CME launched futures contracts on seven foreign currencies in 1972. In 1977 the CBOT introduced 30-year US Treasury Bond futures contracts, and in 1982 it created options on these futures contracts (see Chapters 4 and 12). In 1981 CME introduced a Eurodollar futures contract based on short-term US dollar interest rates, a key hedging tool for banks and traders. It broke new ground in being settled in cash rather than through the physical delivery of a financial asset (see Chapter 5).

The Chicago Board Options Exchange (CBOE) started up in 1973, founded by members of the CBOT. It revolutionized stock option trading by creating standardized contracts listed on a regulated exchange. Before that stock options in the USA were traded in informal over-the-counter markets. The CBOE first introduced calls on 16 underlying shares and later in 1977 launched put option contracts. Chapter 10 explores such products.

In 1983 the CBOE introduced options on the S&P 500 index of major US shares. In 1997 it launched options on the Dow Jones Industrial Average. By good fortune, just as the CBOE was starting up, the standard option pricing model developed by Black, Scholes and Merton was published. It became possible to value options on a common and consistent basis. The model is discussed in Chapters 13 and 14, and is set out in Appendix A.

CME Group

The two giant Chicago-based exchanges CBOT and CME finally merged in 2007. The combined entity is called CME Group. The group also includes the New York Mercantile Exchange (NYMEX). Its shares are listed on the US electronic stock market NASDAQ. CME Group revenues in 2009 totalled \$2613 million.

OVERSEAS DEVELOPMENTS, INNOVATION AND EXPANSION

Based on US developments, the London International Financial Futures and Options Exchange (LIFFE) was set up in 1982. After a 1996 merger with the London Commodity Exchange it also began to offer a range of commodity futures contracts.

LIFFE was acquired by Euronext in 2002, which in turn merged in 2007 with the holding group that operates the New York Stock Exchange. Now NYSE Liffe is the global derivatives business of NYSE Euronext Group and operates derivatives markets in London, Amsterdam, Brussels, Lisbon and Paris.

NYSE Liffe's great rival in Europe is Eurex, which was created in 1998. It is jointly operated by Deutsche Börse AG and SIX Swiss Exchange and is a fully electronic market, without a physical trading floor. More than two billion contracts were traded on Eurex in 2008.

As the exchanges have continued to expand their operations, over-the-counter trading in forwards, swaps and options has also experienced an explosion of growth. The first interest rate swap was agreed as late as 1982.

The statistics at the end of this chapter show how rapidly the global derivatives market has grown and diversified. In the OTC market nowadays dealers offer a wide array of more complex derivatives, including later-generation option products with exotic-sounding names such as barriers, cliquets and digitals. These products are discussed in later chapters, with practical examples, and are also summarized in Appendix B.

AN EXAMPLE OF RECENT INNOVATION: WEATHER DERIVATIVES

Food producers and companies such as utilities have long been able to insure against natural catastrophes such as hurricanes or floods. By contrast weather derivatives, first introduced in the OTC market in 1997, can be used to hedge against the business risks associated with less extreme events. These include an unusually cold winter or high rainfall in the summer months.

Some Weather-Related Risks

- 1. An energy provider could suffer from lower sales in a warm winter or a cooler summer.
- 2. Energy users could face higher heating (cooling) costs in cold winters (warm summers).
- 3. A grain producer may be affected by an unusually hot summer that decreases crop yields.
- 4. A tourist and leisure business may be faced with lower revenues in a cold or rainy summer.